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                     UNITED STATES DISTRICT COURT
                      WESTERN DISTRICT OF TEXAS
 2.
                         SAN ANTONIO DIVISION
    UNITED BIOLOGIES, LLC,
    ACADEMY OF ALLERGY & ASTHMA )
 4
    IN PRIMARY CARE,
 5
        Plaintiffs,
                                   Docket No. SA-14-CV-35-RCL
 6
           VS.
    ALLERGY AND ASTHMA NETWORK/ ) San Antonio, Texas
   MOTHERS OF ASTHMATICS, INC.,)
                                   March 12, 2018
   AND TONYA WINDERS,
 9
        Defendants.
10
                         TRANSCRIPT OF TRIAL
11
                BEFORE THE HONORABLE ROYCE C. LAMBERTH
                 SENIOR UNITED STATES DISTRICT JUDGE
12
                              AND A JURY
                              VOLUME VI
13
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14
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15
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(Open court)

THE COURT: That's the ruling on the Schroeder deposition.

I wanted to start and spend a couple minutes before I bring the jury with an apology to counsel for the defendants with that little outburst at the end on Friday. That bothered me over the weekend. And I did want to say to all counsel, the Court's frustration there was based on, I thought the reason for the February 9th hearing was to make sure that things went smoothly for the trial, and I was bothered when I saw the volume of depositions and the volume of objections then, and so on, on the Monday before the pretrial.

I had set the pretrial on the Friday before the trial, which was somewhat unusual, but counsel had suggested that was an adequate pretrial date. And I then, on that Monday when I saw the volume of depositions and that we were talking about thousands of pages, I hadn't seen the depositions, and I did have counsel on that Wednesday provide me with the depositions and with the underlining of the objections and cross-designations and so on.

I realized then the volume of what the Court was being expected to do in a very short time. And at the pretrial then I was talking to counsel about will call and may call and I went through that carefully with counsel for plaintiff.

I did not realize until that discussion at the bench on Friday afternoon that the defendants were really expected to call everyone. They had not designated, and I did not realize they left the pretrial conference thinking that they could call by deposition everyone whose deposition in the thousands of pages they had submitted and the other side had submitted, that they could call everyone in those depositions.

So I thought, mistakenly apparently, that the three will call additional live witnesses they had was all we were going to have and didn't know if they were going to designate any additional will call depositions. I was therefore surprised when they talked about they were still planning to call all of their will call depositions that they had not designated at the pretrial.

In reflecting back on what happened at the pretrial, I apparently misunderstood what was going on at the pretrial. I had gone through carefully with the plaintiffs who was will call and may call. Apparently I did not make it clear to the defendants that they had to designate at time of pretrial who they were actually going to call by deposition and they have the view that they could call anyone by deposition at trial that they have designated.

I will, having not made that clear myself apparently, go through each day the way I have with the plaintiffs, who they expect to call in order and try to rule on those

objections so that it will be timely rulings, as I have tried to do with the plaintiffs.

I will say to both sides, I really don't know what

was in mind of all counsel in designating thousands of pages of depositions and delivering them to the Court at that late date in a case that had been going four years, and with hundreds of deposition objections, how the Court was going to be expected to really keep up with this. So it's a strange case from the get-go, for me, that counsel really ended up putting the Court in the posture that I'm in. I'm not complaining. I just want y'all to understand the sense of frustration that caused me to have that little outbreak, for which I do apologize.

It's uncharacteristic of me to say some of the things I said on Friday and I do sincerely apologize to counsel for some of the things I said. I'd take it all back, if I could, but I can't. But in any event, let's go on from there and forget it happened and put it out of your minds. I don't mean any of that and I apologize.

Let's bring the jury.

All of you will be happy to know it bothered me over the weekend. I'm sure it bothered you as well.

(The jury entered the courtroom at 8:49 a.m.)

THE COURT: Good morning, ladies and gentlemen. You may be seated. I have a big surprise for you this morning,

```
another deposition.
 1
 2
             The plaintiffs may proceed.
 3
             MR. LOW: Good morning, may it please the Court.
 4
             Plaintiffs call Dr. Stanley Fineman by video
 5
    deposition.
 6
        (Video deposition was played.)
 7
             MR. LOW: Your Honor, if I may clarify which exhibits
 8
    were referenced in that, so we can move them into evidence.
9
             THE COURT: All right.
10
             MR. LOW: Plaintiff's 227, Plaintiff's 229,
11
    Plaintiff's 230, Plaintiff's 232, Plaintiff's 200, Plaintiff's
12
    199, Plaintiff's 182, Plaintiff's 233, Plaintiff's 234,
13
    Plaintiff's 235, Plaintiff's 237, Plaintiff's 241, Plaintiff's
14
    242, Plaintiff's 522, Plaintiff's 219, Plaintiff's 217,
   Plaintiff's 224, Plaintiff's 225, and Plaintiff's 200, and
15
16
    plaintiffs would ask that the Court receive those into
    evidence.
17
                         They are received.
18
             THE COURT:
        (Plaintiff's Exhibits 227, 229, 230, 232, 200, 199, 192,
19
20
    233, 234, 235, 237, 241, 242, 522, 219, 217, 224, 225,
21
    received into evidence.)
22
             MR. LOW: I think our next live witness is on his
23
    way, so we're going to call one more deposition.
                                                      This is
24
    going to be David Esposito, the corporate representative of
25
   Phadia Thermo Fisher Scientific, Inc.
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THE COURT: Okay.
 1
 2
        (Video deposition was played.)
 3
        (Video deposition was paused.)
 4
             THE COURT: We're going to go ahead and take our
 5
   morning break. This goes a little longer, so we'll take our
 6
   morning break now.
 7
        (The jury exited the courtroom at 10:20 a.m.)
             MR. LOW:
 8
                       There are two exhibits that weren't
 9
    technically on the list, but they are in a different form on
10
    the list, and I didn't want to introduce them to be the same
11
    thing that was on the video depo, and so we were going to
12
    offer 606 and 607 when I'm done. I'll show them to defense
13
    counsel now.
14
             THE COURT: Okay.
15
        (The jury entered the courtroom at 10:39 a.m.)
16
             THE COURT: All right. You may be seated. We'll
17
    conclude this video deposition.
18
             You may proceed.
19
        (Video deposition was played.)
20
             MR. LOW: Your Honor, for the record, the exhibits
21
    that aren't already in evidence are P238, Plaintiff's 606,
22
   Plaintiff's 607, Plaintiff's 231, Plaintiff's 90, Plaintiff's
23
    180, Plaintiff's 333, Plaintiff's 185, Plaintiff's 103,
24
   Plaintiff's 335, Plaintiff's 336, Plaintiff's 119, Plaintiff's
25
    338, Plaintiff's 210, Plaintiff's 208. We would offer those
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- 1 to the Court.
- 2 THE COURT: Received.
- 3 (Plaintiff's Exhibits 238, 606, 607, 231, 90, 180, 333,
- 4 | 185, 103, 335, 336, 119, 338, 210, and 208 were received into
- 5 evidence.)
- 6 MR. LOW: Your Honor, at this time we call Jeffrey
- 7 Snyder.
- 8 (WHEREUPON, JEFFREY SNYDER, having been duly sworn,
- 9 testified as follows:)
- 10 DIRECT EXAMINATION
- 11 BY MR. LOW:
- 12 Q. Please state your name for the record.
- 13 A. Jeff Snyder.
- 14 Q. Mr. Snyder, where do you live?
- 15 A. Austin.
- 16 Q. Do you have a family?
- 17 A. No, not really.
- 18 Q. And did you use to work at Thermo Fisher scientific?
- 19 A. Yes.
- 20 Q. From what years?
- 21 A. So 2008 through the end of 2014.
- 22 Q. If you could, just give me a little background before you
- 23 worked there in terms of educational after high school and any
- 24 other type of job.
- 25 A. Right. So I graduated from Westminster College in Fulton,

- 1 Missouri, then moved and worked overseas, came back to the
- 2 United States, ended up in the medical field, ended up working
- 3 | for, at the time Thermo Fisher was Phadia, as a clinical sales
- 4 consultant for four years and then was promoted four years
- 5 after that to district sales manager for Austin.
- 6 Q. And so it appears you were a clinical sales consultant
- 7 first for a period of time and then a district manager?
- 8 A. That's correct.
- 9 Q. And as a clinical sales consultant, was it typical in your
- 10 job responsibilities to meet with primary care physicians?
- 11 A. Yes.
- 12 Q. Okay. And what was the purpose of meeting with those
- 13 physicians?
- 14 A. To discuss disease states and to show them -- usually in
- 15 history a doctor will see a patient, they will look at the
- 16 symptoms, look at patient history, physical examination, and
- 17 then they would prescribe a, you know, for allergies or
- 18 asthma, they prescribe the medication. So we talked to them
- 19 about, you know, diagnostics, as far as getting that more
- 20 accurate.
- 21 Q. Was part of that purpose to encourage the physicians to
- 22 order ImmunoCap testing or blood testing for their patients?
- 23 A. Sometimes yes.
- 24 Q. And were you, as a clinical sales consultant, compensated
- 25 based about the amount of profiles that were sold?

- 1 A. Yes. I didn't do it for free.
- 2 Q. Was that compensation directly tied to the amount of
- 3 ImmunoCap sales?
- 4 A. Yes.
- 5 Q. And then you became a district sales manager; correct?
- 6 A. That's correct.
- 7 Q. And what was that job, in terms -- different, how was it
- 8 different than being a clinical sales consultant?
- 9 A. So my district had eight clinical sales consultants
- 10 underneath me. And so, you know, putting them all together
- 11 and driving, you know, you know, driving that business.
- 12 Q. So you are managing the sales people in the field in your
- 13 territory?
- 14 A. Yes.
- 15 Q. And where were you located?
- 16 A. Austin.
- 17 Q. Okay. And what did your territory how big was it in
- 18 terms of geography?
- 19 A. As far as people go? Two in Austin. Two in San Antonio.
- 20 One in the valley. One in Corpus. One in El Paso, and one in
- 21 Oklahoma City.
- 22 Q. So it sounds like -- I'm sorry?
- 23 A. No, I just kind of did the math in my head.
- 24 Q. So it sounds like the sales people were located based on
- 25 the size of a city typically, like being assigned to a city?

- 1 A. That's correct.
- 2 Q. Now, I understand, we, the plaintiffs subpoenaed you in
- 3 this case; correct?
- 4 A. Yes.
- 5 Q. You happened to be within 100 miles of this court?
- 6 A. Yes.
- $7 \mid Q$. And you called me about that subpoena and asked what was
- 8 going on; right?
- 9 A. Yeah. I hadn't heard from you in so long, so...
- 10 Q. And I told you I'm going to ask you questions about your
- 11 deposition?
- 12 A. That's correct.
- 13 Q. And I didn't tell you anything else, in terms of what you
- 14 | should say or anything else?
- 15 A. No, not at all.
- 16 Q. And you are represented here by counsel today; is that
- 17 | correct?
- 18 A. Yeah, I have some.
- 19 Q. Okay. When you were a clinical sales consultant -- I'm
- 20 sorry. When you were a district manager and a clinical sales
- 21 | consultant, did you ever encounter United Allergy Services?
- 22 A. Yes.
- 23 Q. And you knew that entity to also be United Allergy Labs?
- 24 A. Yes, UAL.
- 25 Q. Do you recall when you first encountered United Allergy

- 1 Labs?
- 2 A. When I first started as a clinical sales consultant, yes.
- 3 Q. And when was that?
- 4 A. 2008.
- 5 Q. And at some point --
- 6 A. I think. I mean, it's been so long.
- 7 Q. Thereabouts?
- 8 A. Right.
- 9 Q. And at some point did you have -- did you perceive United
- 10 Allergy Labs to have an impact on your sales of the ImmunoCap
- 11 test?
- 12 A. An impact on the health care industry, yes.
- 13 Q. And that directly affected your compensation; correct?
- 14 A. More or so yes.
- 15 Q. At some point do you recall speaking with physicians about
- 16 whether or not United Allergy Labs or United Allergy Services
- 17 had a legal arrangement where they were legal?
- 18 A. No. You know, I don't recall. I was -- several
- 19 physicians brought it up and it was, at that particular point
- 20 in time it was new to me. So just understanding, you know,
- 21 like I think one office in Oklahoma City was, I would say
- 22 disgruntled, disenfranchised with UAL and I didn't know much
- 23 about it, so...
- 24 Q. Okay. I'm going to ask you some questions about some
- 25 exhibits and they are contained in binders. I'm going to do

- 1 my best to keep you restrained to one binder, but if you could
- 2 please, sir, turn with me to the binder that contains 118.
- 3 MR. LOW: And your Honor if I may approach?
- 4 THE COURT: Yes.
- 5 THE WITNESS: What binder are you talking about? Oh.
- 6 18, you said?
- 7 BY MR. LOW:
- 8 Q. 118 sir. Thank you.
- 9 A. All right.
- 10 Q. Do you recognize this document?
- 11 A. It has my name on it.
- 12 Q. Okay. What is it?
- 13 A. It's an email.
- 14 Q. And who is it an email to?
- 15 A. To Brandon Massey, Wayne, and Joe.
- 16 Q. Are these people internal at Thermo Fisher?
- 17 A. Two district sales managers and a regional manager.
- 18 MR. LOW: Your Honor, I offer Exhibit 118.
- 19 MS. CHO-HERNANDEZ: No objection.
- 20 THE COURT: Received.
- 21 (Plaintiff's Exhibit 118 received into evidence.)
- 22 BY MR. LOW:
- 23 Q. It's kind of hard to read on the screen. We're going to
- 24 blow up the bottom, just the top of the bottom email to
- 25 confirm this is the email you authored; correct?

- 1 A. Yes.
- 2 Q. Now, it references something called NSM. Do you know what
- 3 | that is?
- 4 A. National sales meeting.
- 5 Q. Is that the national sales meeting within Phadia or Thermo
- 6 Fisher?
- 7 A. Yes.
- 8 Q. Who attends the national sales meeting?
- 9 A. Everybody in the company.
- 10 Q. And it appears that this is in the 2013 time frame;
- 11 | correct?
- 12 A. Yes.
- 13 Q. Okay. Do you recall when the national sales meeting was
- 14 back then?
- 15 A. No.
- 16 Q. Okay.
- 17 A. I'm sure you know.
- 18 Q. We'll go up to the next email. I just want to orient in
- 19 terms of just within your responsibilities. The next one is
- 20 from Laura Sanchez, who is she?
- 21 A. She was a clinical sales consultant in El Paso.
- 22 Q. Okay. And it looks like she was reporting to you about
- 23 UAL; do you see that?
- 24 A. Um-hum, yes.
- 25 Q. At this time period did you have a knowledge of whether or

- 1 not UAL was harming the sales that your sales people were
- 2 trying to do in the field?
- 3 A. I can't recall.
- 4 Q. Okay. Did you have any reason at that time to think that
- 5 UAL was operating either a fraudulent or illegal business?
- 6 A. I can't recall that either at that particular point in
- 7 time.
- 8 Q. Do you recall the president of Phadia or Thermo Fisher,
- 9 David Esposito, coming to Texas and speaking with you about
- 10 United Allergy?
- 11 A. Yes.
- 12 Q. And do you recall when that was?
- 13 A. No.
- 14 Q. If you'll turn with me to Exhibit 125.
- 15 A. I mean --
- 16 Q. Go ahead.
- 17 A. I was just going to say, you are asking for specific
- 18 dates, and this is --
- 19 Q. I understand. That's why I'm showing it to help you. No,
- 20 I understand. 125.
- 21 A. Yes.
- 22 Q. Okay. Do you recognize this document?
- 23 A. Yeah.
- 24 Q. And what is it?
- 25 A. I mean, it's an email.

- 1 Q. And are you on it?
- 2 A. Yes, I am.
- 3 MR. LOW: Your Honor, I offer Plaintiff's Exhibit
- 4 125.
- 5 MS. CHO-HERNANDEZ: No objection, your Honor.
- 6 THE COURT: Received.
- 7 (Plaintiff's Exhibit 125 received into evidence.)
- 8 BY MR. LOW:
- 9 Q. If we'll go to the top of the email, this appears to be an
- 10 email from the president of the Phadia division at Thermo
- 11 Fisher; correct?
- 12 A. Yes.
- 13 Q. And it includes you as well as who else, in general, just
- 14 | titles?
- 15 A. Ranita, the leadership team, Steve Grabowski [phonetic],
- 16 | Fred Martin, CC'd Dwayne. That's it.
- 17 Q. And was this after the national sales meeting, most
- 18 likely?
- 19 A. I don't know.
- 20 Q. If you'll turn with me to Exhibit 135.
- 21 A. Okay.
- 22 Q. Do you recognize this exhibit?
- 23 A. It's an email.
- 24 Q. And who is it between?
- 25 A. Myself and David Esposito.

- 1 MR. LOW: Your Honor, we tender exhibit Plaintiff's
- 2 | 135.
- 3 MS. CHO-HERNANDEZ: No objection.
- 4 THE COURT: Received.
- 5 (Plaintiff's Exhibit 135 received into evidence.)
- 6 BY MR. LOW:
- 7 Q. This appears to be in April 2013 when you are talking
- 8 about the field; correct?
- 9 A. Yes.
- 10 Q. He was asking you to keep up with him about United Allergy
- 11 | Services; does that look right?
- 12 A. Give me a second.
- 13 Q. I'm sorry?
- 14 A. Give me a second to read this.
- 15 Q. Please take your time.
- 16 A. Okay. What was your question?
- 17 Q. Was Mr. Esposito asking you to keep track of United
- 18 Allergy Services?
- 19 A. No. He just said he wanted to readdress some issues.
- 20 Q. And you are speaking to him in a lower email about a
- 21 strategy? I believe it's the bottom paragraph.
- 22 A. Okay. Yeah.
- 23 Q. And at this time Phadia had -- was seeking an additional
- 24 strategy regarding United Allergy; is that correct?
- 25 A. It was always been discussed, once it became apparent that

- 1 UAL was out there.
- 2 Q. And what was the strategy?
- 3 A. It was just, just some brainstorming ideas, nothing set in
- 4 stone, as I recall.
- 5 Q. Back at the time you were at Phadia, you never really had
- 6 | much interaction with Tonya Winders; is that right?
- 7 A. No.
- 8 Q. And you had interaction after she left; is that right?
- 9 A. Yes. One time.
- 10 Q. And Mr. Esposito told you about Miss Winders being at
- 11 AANMA; correct?
- 12 A. I don't recall that.
- 13 Q. And what was the time you recall?
- 14 A. At the AAAAI, I think.
- 15 Q. What's the AAAAI?
- 16 A. It's the Academy for Allergy Asthma and Immunology. It's
- 17 a yearly, you know, big meeting here. It was here in San
- 18 Antonio.
- 19 Q. There was an AAAAI annual meeting in the summer of 2014;
- 20 does that sound right?
- 21 A. Yes.
- 22 Q. And you attended on behalf of Phadia; correct?
- 23 A. I was one of the people, yes.
- 24 Q. And you met with Miss Winders at that meeting?
- 25 A. It wasn't a meeting. It was just happenstance, hey.

- 1 Q. You talked to her; correct?
- 2 A. Yeah.
- 3 Q. Do you recall what you discussed?
- 4 A. The weather.
- 5 Q. Anything else?
- 6 A. I don't recall. I'm sure you'll remind me, if --
- 7 Q. We'll turn to Exhibit 151.
- 8 A. You want to help me out here? Okay.
- 9 Q. Do you recognize this exhibit?
- 10 A. It's an email.
- 11 Q. Are you on it?
- 12 A. I am.
- 13 MR. LOW: Your Honor, I offer Plaintiff's Exhibit
- 14 | 151.
- MS. CHO-HERNANDEZ: No objection.
- 16 THE COURT: Received.
- 17 (Plaintiff's Exhibit 151 received into evidence.)
- 18 BY MR. LOW:
- 19 Q. So we get the full picture, let's go to the bottom email.
- 20 Can you confirm with me, Mr. Snyder, that's the original
- 21 email?
- 22 A. Yes.
- 23 Q. Okay. And on the next page, there is a subject line; do
- 24 you see that?
- 25 A. Okay.

- 1 Q. What's it called?
- 2 A. Deception in Allergy Care.
- 3 Q. Correct. Do you know what this email is discussing and
- 4 referring to, Deception in Allergy Care?
- 5 A. Yeah, the deception of United Allergy Labs.
- 6 Q. And what's the deception of United Allergy Labs?
- 7 A. My personal opinion?
- 8 Q. Yes.
- 9 A. That their business practices can pretty much set back the
- 10 health care industry by decades.
- 11 Q. And it set them back how?
- 12 A. Offices that weren't really utilizing diagnostics for it
- 13 to diagnose, you know, asthma or allergy, allergic asthma or
- 14 allergic allergy, basically these offices were signing up
- 15 paying 10, \$15,000, and now they are a full-fledged allergy,
- 16 you know, office, and they are utilizing not skin prick
- 17 testing, which is the gold standard, but scratch testing,
- 18 patch testing, and it was conducted not by somebody that is
- 19 trained, like a physician, but like a medical assistant, an
- 20 MA.
- 21 Q. Who told you all of that?
- 22 A. Through doctors, conversations with physicians.
- 23 Q. You are saying you had conversations with physicians in
- 24 | contracts with United Allergy?
- 25 A. Yeah, there were some discussions.

- 1 Q. And it's your sworn testimony here today they told you
- 2 they were doing patch testing; is that right?
- 3 A. I think some of them have mentioned patch or scratch
- 4 testing.
- 5 Q. You never actually saw any tests?
- 6 A. I never -- I was not allowed into the rooms, when they
- 7 were doing the testing.
- 8 Q. The middle email appears -- this email appears to be from
- 9 | Brandon Massey, who was that individual?
- 10 A. He was the district sales manager in Dallas.
- 11 Q. And so he was about your level in a different part of
- 12 Texas; correct?
- 13 A. That's correct.
- 14 Q. And his email refers to the fact that Tonya Winders used
- 15 to work at Phadia and now she is the president of this
- 16 organization. What's this organization?
- 17 A. I'm just assuming the organization that she's a part of.
- 18 Q. And what's that organization?
- 19 A. Is it Mothers against Asthma?
- 20 Q. AANMA, or Mothers of Asthmatics; does that sound right?
- 21 A. Yeah. I don't know the business name.
- 22 Q. And there is a reference in his email about handing out
- 23 copies of documents; do you see that?
- 24 A. I see: "It would be nice to get a hold of some hard
- 25 copies."

- 1 Q. Do you know what he's talking about?
- 2 A. No, I don't. You'll have to ask him.
- 3 Q. Well, let's go to the top email.
- 4 A. Okay.
- 5 Q. You respond; correct?
- 6 A. Um-hum.
- 7 Q. I think earlier you testified that you thought you talked
- 8 about the weather with Miss Winders; is that right?
- 9 A. Yes.
- 10 Q. This says -- or can you just read that snippet, so I can
- 11 understand now that you're oriented -- let me just restate it
- 12 this way. Do you recall, now seeing this email, that you
- 13 talked with Miss Winders about UAS specifically?
- 14 A. I remember seeing this, when you presented it at my
- 15 deposition, yes.
- 16 Q. Okay. And does this refresh your recollection that you
- 17 and Miss Winders talked about UAS?
- 18 A. Vaguely, but, yes.
- 19 Q. And the fact that UAS would not go after them on a legal
- 20 basis for obvious PR reasons?
- 21 A. Yeah. Apparently I was wrong.
- 22 Q. What's PR?
- 23 A. So, public relation.
- 24 Q. Is it a thought that no one is crazy enough to sue Mothers
- 25 of Asthmatics; is that basically what you said in your

- 1 deposition?
- 2 A. I was wrong.
- 3 Q. You also said: "Tonya has had them in her sights for
- 4 several years and told Brandon and myself at the AAAAI last
- 5 | year that she wasn't finished with them; Do you see that?
- 6 A. I see that.
- 7 Q. Do you know what she was referring to?
- 8 A. No, but you can ask her. There is a million things going
- 9 on at that meeting. And it's not -- let me clarify. It
- 10 wasn't like we were sitting in a closed room having a sit-down
- 11 meeting.
- 12 When you go to these conferences, it's a huge room, with
- 13 all these different vendors, different companies, and people
- 14 are walking by, there is a lot of people going on. So it's
- 15 not like we were just sitting there going, hey, you know, get
- 16 close, let's have a meeting.
- 17 Q. That's a fair point. This is the annual meeting of the
- 18 academy, or the National Trade Association of Allergists;
- 19 right?
- 20 A. Trade association would be a good --
- 21 Q. And there are thousands of allergists there; right?
- 22 A. I don't know thousands.
- 23 Q. How many would you estimate?
- 24 A. I don't know. I mean, you'll have to go back and check
- 25 that one out.

- 1 Q. And at the time Miss Winders is clearly not at Phadia,
- 2 | she's at AANMA; is that right?
- 3 A. That's correct.
- 4 Q. And you are clearly working for Phadia?
- 5 A. Yes.
- 6 0. Or Thermo Fisher?
- 7 A. Yes.
- 8 Q. The second page of this exhibit references what looks like
- 9 there was some sort of attachment; do you see that?
- 10 A. Okay.
- 11 Q. I know it's not attached to this document, but I want to
- 12 ask you about Exhibit P150. Do you recognize this document?
- 13 A. I mean, I'm reading it right now.
- 14 Q. Okay. And you are welcome to take your time to read it.
- 15 I'm just trying to establish that you are on it and what it
- 16 | is.
- 17 A. It's in front of me.
- 18 Q. It's an email that you are on; correct?
- 19 A. Yes.
- 20 MR. LOW: Your Honor, I offer Plaintiff's 150.
- 21 MS. CHO-HERNANDEZ: No objection.
- 22 THE COURT: Received.
- 23 (Plaintiff's Exhibit 150 received into evidence.)
- 24 BY MR. LOW:
- 25 Q. This appears to have the same title as the last email we

- 1 | went over; right?
- 2 A. Okay.
- 3 Q. Okay. If you'll turn with me to the second page of the
- 4 exhibit. What does this appear to be, Mr. Snyder?
- 5 A. An article.
- 6 Q. By whom?
- 7 A. Allergy Asthma Today.
- 8 Q. And what's the title of the article?
- 9 A. Deception in Allergy Care.
- 10 Q. What does it say under that?
- 11 A. Recognize the Signs of Fraud.
- 12 Q. Do you have a belief on who published this article?
- 13 A. No, I have no idea.
- 14 Q. You don't know if AANMA published that?
- 15 A. No, I have no idea.
- 16 Q. We'll, turn back to the email of Mr. Massey, which seems
- 17 to be a similar email -- or I think it's the same email we
- 18 discussed in the last exhibit. He seems to be referencing
- 19 that this was being handed out by Phadia representatives; were
- 20 you aware of that?
- 21 A. No, I was not.
- 22 Q. You said you saw that he was looking for hard copies;
- 23 | right?
- 24 A. Okay.
- 25 Q. Did you agree with his, when you read it, his statement

- 1 that: "Remote allergy seems to be a concern and strategies
- 2 around this business threat are ongoing?"
- 3 A. Yes. You are always strategizing.
- 4 Q. Was part of the strategy to hand out articles such as
- 5 | this?
- 6 A. No, it was not.
- 7 Q. Have you ever participated in handing out articles that
- 8 AANMA authored?
- 9 A. No.
- 10 Q. Are you aware of others at Phadia who did?
- 11 A. No.
- 12 Q. If you will turn with me to Exhibit P136, please.
- 13 A. Okay.
- 14 Q. Do you recognize this document, Mr. Snyder?
- 15 A. It's a email.
- 16 Q. And who is it from?
- 17 A. From me.
- 18 MR. LOW: Your Honor, I offer Plaintiff's 136.
- 19 MS. CHO-HERNANDEZ: No objection.
- 20 THE COURT: Received.
- 21 (Plaintiff's Exhibit 136 received into evidence.)
- 22 BY MR. LOW:
- 23 Q. It appears the top email is from you, but it originates
- 24 | from someone named Ahmed Al-Hafidh; is that right?
- 25 A. Yes.

- 1 Q. Who was he?
- 2 A. He was a clinical sales consultant in Dallas.
- 3 Q. Do you know what these links are referring to in his
- 4 email?
- 5 A. No, I don't. I don't recall, unless I can click on it
- 6 right now.
- 7 Q. And unfortunately I don't have that capability, but have
- 8 you ever heard of an AANMA article called Patients, not Piggy
- 9 Banks?
- 10 A. I don't recall.
- 11 Q. You don't recall. It appears that he's referencing AANMA
- 12 in this email; right?
- 13 A. Yes.
- 14 Q. You write back to this email: "Perfect timing;" do you
- 15 recall why you wrote that?
- 16 A. No, I do not recall.
- 17 Q. You don't know what was going on, sitting here today, in
- 18 May of 2013?
- 19 A. Not specifically. We're talking five, six years ago.
- 20 Q. I understand.
- 21 A. It's hard for me to remember what happened yesterday.
- 22 Q. When you were either a clinical sales consultant or a
- 23 district manager, did you also -- did you ever work with local
- 24 allergist, as it pertained --
- 25 A. Yes.

- 1 0. to United Allergy Services?
- 2 A. Not necessarily pertaining to United Allergy Services. We
- 3 | worked with local allergists for our business, for the most
- 4 part.
- 5 Q. Did your CSCs work with local allergists, as it pertained
- 6 to physicians in their territories?
- 7 A. Well, yes.
- 8 Q. For example, Miss Sanchez worked with a local allergist in
- 9 El Paso in 2013; is that right?
- 10 A. Okay. Yes.
- 11 Q. Do you recall that?
- 12 A. No, but that's her responsibility, is to work with
- 13 allergists.
- 14 Q. Is it her responsibility to work with local allergists to
- 15 | combat United Allergy Services?
- 16 A. No, it's not.
- 17 Q. If you can please turn to Exhibit 137.
- 18 A. Okay.
- 19 Q. I may have set you up with the wrong name. How about Ryan
- 20 | Sadlier [phonetic]; do you know who he is?
- 21 A. He wasn't a clinical sales consultant, or a district sales
- 22 manager. I think he was -- I think he was an account manager
- 23 maybe. I don't recall. I think that's right.
- 24 Q. Do you recognize Exhibit 137?
- 25 A. Yeah. It's an email.

- 1 Q. And are you on it?
- 2 A. Yes.
- 3 MR. LOW: Your Honor, I offer Plaintiff's 137.
- 4 MS. CHO-HERNANDEZ: No objection.
- 5 THE COURT: Received.
- 6 (Plaintiff's Exhibit 137 received into evidence.)
- 7 BY MR. LOW:
- 8 Q. The second email references a Dr. Mansfield; do you know
- 9 | who that is?
- 10 A. No, I do -- I couldn't pick him up out of a lineup. The
- 11 name is very familiar.
- 12 Q. It says from the joint council; do you know what that is?
- 13 A. No, I do not. I don't recall.
- 14 Q. It mentions trying to find a patient to complain to the
- 15 IG; do you know anything about this?
- 16 A. No, I do not, just from reading this, though.
- 17 Q. And it appears to reference an article from AANMA, so this
- 18 | would have been in May of 2013; do you recall that article?
- 19 A. No, I do not.
- 20 Q. Do you recall any patient ever coming forward about United
- 21 Allergy Services?
- 22 A. No, I can't recall that. Again, this is May of '14.
- 23 Q. So in this -- and that's in 2013; correct?
- 24 A. '13. Sorry. May 14th of 2013.
- 25 Q. During this time do you recall a specific remote practice

- 1 of allergy being discussed with you?
- 2 A. In what capacity?
- 3 Q. As a district manager.
- 4 A. From my reps?
- 5 Q. With you from others in the company?
- 6 A. Could you be more specific?
- 7 Q. Sure. I'm trying to save us some exhibits, but who is Joe
- 8 Fraas?
- 9 A. Yeah, you want a generalization, though. I mean --
- 10 Q. I understand. But if you don't recall, that's fine too.
- 11 Do you recall ever receiving a remote practice of allergy
- 12 strategy or something like it in 2013?
- 13 A. An official strategy?
- 14 Q. A document called that. No? Okay?
- 15 A. It's a vague question. I'm just trying to get you to be
- 16 more specific and ask me exactly what you are wanting to know.
- 17 Q. Can you please, sir, turn with me to Plaintiff's 146.
- 18 A. All right.
- 19 Q. Do you recognize this document, Mr. Snyder?
- 20 A. It is an email.
- 21 Q. And are you on it?
- 22 A. I am CC'd on it.
- 23 MR. LOW: I'm moving for Exhibit 146 of plaintiffs to
- 24 be entered, your Honor.
- 25 MS. CHO-HERNANDEZ: No objection.

- 1 THE COURT: Received.
- 2 (Plaintiff's Exhibit 146 received into evidence.)
- 3 BY MR. LOW:
- 4 Q. If we can go to the top first. This is in March 2013 when
- 5 you received this email; correct?
- 6 A. That's correct.
- 7 Q. And there is reference to Tonya's notes; do you know who
- 8 that is referencing?
- 9 A. You'll have to ask Joe.
- 10 Q. Who is Joe?
- 11 A. He's the district sales manager, or was the district sales
- 12 manager out of Houston.
- 13 Q. And who is Amy?
- 14 A. Amy was marketing.
- 15 Q. Okay. And if we could go down to the bottom email.
- 16 A. Okay.
- 17 Q. Have you seen this? You apparently saw this email in
- 18 | 2013; right?
- 19 A. At some point I'm sure I did.
- 20 Q. And it refers to a remote practice of allergy -- or, I'm
- 21 sorry. Let me quote it correctly: "A plan for leading the
- 22 charge to stop this market obstacle from negatively impacting
- 23 your territories further; did I read that correctly?
- 24 A. Yes.
- 25 Q. Are you familiar with that plan?

- 1 A. No, I wasn't at that meeting.
- 2 Q. Do you recall why this was being disseminated within
- 3 Thermo Fisher two years later?
- 4 A. I don't know why. I don't recall.
- 5 Q. And are you sitting here today saying that you never had a
- 6 | conversation within Thermo Fisher about a remote practice of
- 7 allergy strategy?
- 8 A. I didn't say that.
- 9 Q. Okay. Is it possible you did in 2013?
- 10 A. Yes. Back to that, I asked you to be more specific.
- 11 Could have between me and a rep. Could have been me and a
- 12 physician. It could be me and my wife.
- 13 Q. Okay.
- 14 | A. I mean --
- 15 Q. Okay. David Esposito came to visit you in Austin in 2013?
- 16 A. That's correct.
- 17 Q. And he was doing a deep dive on United Allergy services;
- 18 is that right?
- 19 A. Into the analytics, yes.
- 20 Q. And you were also discussing how you were combating United
- 21 Allergy in the field?
- 22 A. We were talking about strategy.
- 23 Q. And you were talking specifically about a remote practice
- 24 of allergy strategy; weren't you?
- 25 A. Not to combat, but what we do to get our numbers back up.

- 1 Q. And how would you get your numbers back up?
- 2 A. You focus on where the business is. Unless my reps had
- 3 100 percent of the physicians ordering ImmunoCap, then there
- 4 was business out there for them to go after. There was
- 5 pediatricians, primary care, internal med offices that they
- 6 | could go and discuss the utilization of diagnostics.
- 7 Q. And did part of what you also discussed, the reps in your
- 8 | field, is using AANMA articles in meetings with physicians?
- 9 A. No. I don't recall that.
- 10 Q. Is it possible?
- 11 A. It was never a directive from me.
- 12 Q. Is part of what you discussed is reps in your field using
- 13 an OIG advisory opinion in reference to United Allergy?
- 14 A. I don't remember that. I remember that they were not --
- 15 | if -- and I think I remember this from our deposition, and you
- 16 and I had a back and forth about the utilization of Google,
- 17 that if a physician brought up that article to us, which
- 18 wasn't that often, that you could steer them to Google it.
- 19 Q. Was that okay for your representatives to do under your
- 20 territory, when you were district manager?
- 21 A. Yeah. It's public knowledge.
- 22 Q. That was fine within Thermo Fisher from your vantage
- 23 point?
- 24 A. It was okay to say, "You can Google OIG statement," yes.
- 25 | It was just like -- it's similar to saying, "You can Google

- 1 | the weather." They are going to do it on their own. We're
- 2 | not going into the physician's computer and typing it in and
- 3 pulling it up.
- 4 You and I went back and forth about this during the
- 5 deposition, about -- because you're trying to redefine what is
- 6 is, and I told you that it's very okay for them to say, "Hey,
- 7 it's on their website, you can Google it up."
- 8 Q. In reference United Allergy; that's okay?
- 9 A. In reference to the OIG statement.
- 10 Q. Why are you discussing with doctors an OIG statement in
- 11 the context of going to sell ImmunoCaps? What's the point of
- 12 that?
- 13 A. Well, you need to ask those physicians. If those
- 14 physicians are going to ask a rep or me about the OIG
- 15 statement, it's clearly okay for me to say, "Hey, you can go
- 16 Google it;" right? I feel a little badgered right now about
- 17 this. And I think you and I went back and forth from the
- 18 deposition on this.
- 19 Q. I'm sorry. Sir, I'm not trying to badgering you.
- 20 A. I just want to make sure we're having a clear
- 21 communication about this. You know, if somebody came to me
- 22 and said, "What do you think the weather is going to be?" Is
- 23 it okay for me to say: "You can go Google it?" Or: "What do
- 24 you think about, you know, the Spurs and the Thunder?" "I
- 25 don't know, go look it up."

- 1 Same thing. If you walk into an office and they are like,
- 2 | "Hey, what do you think about the OIG statement?" "You can go
- 3 look it up." "What is the OIG statement?" "You can go look
- 4 | it up." We didn't proactively walk in there and say, "You
- 5 know, you need to go check this out."
- 6 Q. And you said that wasn't part of a plan to combat United
- 7 Allergy; is that what you are saying?
- 8 A. Was it a plan to go in there and lead with that?
- 9 Q. At any point discuss it, was that ever part of a plan to
- 10 | combat United Allergy?
- 11 A. If a physician asked -- now, you are referring to me
- 12 personally; right?
- 13 Q. The representatives under your --
- 14 A. You're going to have to ask --
- 15 Q. territory.
- 16 A. -- those representatives specifically. The direction from
- 17 me was: "We don't lead with an OIG statement. If they ask
- 18 about it, you can direct them towards that website." It's
- 19 public knowledge.
- 20 Q. If you could, sir, turn to Plaintiff's Exhibit 130. Do
- 21 you recognize this document, Mr. Snyder?
- 22 A. It's an email.
- 23 Q. Are you on it?
- 24 A. Yes.
- 25 Q. You're the author; correct?

- 1 A. That's correct.
- 2 MR. LOW: Your Honor, I move Plaintiff's 130 into
- 3 | evidence.
- 4 MS. CHO-HERNANDEZ: No objection.
- 5 THE COURT: Received.
- 6 (Plaintiff's Exhibit 130 received into evidence.)
- 7 BY MR. LOW:
- 8 Q. This is also May of 2013; correct?
- 9 A. Um-hum.
- 10 Q. And there is a description of something called UAS/RAL; do
- 11 you see that?
- 12 A. Yes.
- 13 Q. And what are you referring to when you use those, that
- 14 acronym?
- 15 A. United Allergy Service, remote allergy labs.
- 16 Q. And under number one, you talk about the OIG statement;
- 17 you see?
- 18 A. Um-hum.
- 19 Q. And you talk about using -- you talk about stopping the
- 20 | bleeding; do you see that?
- 21 A. Um-hum.
- 22 Q. Is it your testimony that reps in your area were not using
- 23 the OIG statement in connection with United Allergy?
- 24 A. Like I said, under my direction they weren't supposed to
- 25 be. You'll have to ask each individual rep whether they were.

- 1 I can't be with them 24 -- I couldn't be with them 24/7.
- 2 | Q. And you are reporting this to the president of the
- 3 company?
- 4 A. Yes. So the OIG statement, meaning that if a doctor asks
- 5 that, you know, you can lead them to that website.
- 6 Q. There is also a reference there to a Dr. Jason Sigmon, who
- 7 is that?
- 8 A. He's an ENT allergist out of Oklahoma City.
- 9 Q. Does he have a sort of practice that you were working with
- 10 at that time?
- 11 A. Yes. He was one of the ENTs allergists that I called on.
- 12 Q. And you are familiar with a company called Oasis Allergy?
- 13 A. I'm very familiar.
- 14 Q. And they sell allergy immunotherapy?
- 15 A. That's correct, sublingual immunotherapy.
- 16 Q. And it's sublingual, so it's drops?
- 17 A. Yeah, underneath your tongue.
- 18 Q. On your tongue. And he ships it to physicians?
- 19 A. That's correct.
- 20 Q. In your territory?
- 21 A. Across the country. At the time he was. I don't know if
- 22 he's still doing that.
- 23 Q. Do you ever recall discussing that with Miss Winders?
- 24 A. I don't know. I don't recall it. I'm sure that it could
- 25 | have been discussed, or at least, you know, meet the,

- 1 connecting the two, the two had, you know, interesting things
- 2 to talk about.
- 3 Q. I think that you mentioned that you only had one
- 4 discussion with Miss Winders that you could recall when you
- 5 | were at Thermo Fisher; is that right?
- 6 A. Face-to-face?
- 7 Q. Okay. Face-to-face.
- 8 A. Again, you know, tell me. You know, be specific with me.
- 9 Q. Did you ever email with Miss Winders about --
- 10 A. I don't think it was a constant. I think there was a
- 11 | couple.
- 12 Q. Do you ever recall emailing with Miss Winders about
- 13 | communicating with health insurance companies?
- 14 A. I don't recall, but it's been a while. I'm sure you
- 15 have --
- 16 Q. Is it possible that occurred in 2013 or 2014?
- 17 A. Possible.
- 18 Q. Okay. If you could, sir, turn with me to Exhibit 154.
- 19 A. All right.
- 20 Q. Do you recognize this document?
- 21 A. Yes, it's an email.
- 22 Q. And what is it?
- 23 A. Contact information.
- 24 Q. What are you doing --
- 25 MR. LOW: First of all, I move for Exhibit 154 into

- 1 evidence.
- 2 MS. CHO-HERNANDEZ: No objection.
- THE COURT: Received.
- 4 (Plaintiff's Exhibit 154 received into evidence.)
- 5 BY MR. LOW:
- 6 Q. You're giving Miss Winders and Dr. Sigmon each other's
- 7 | contact information?
- 8 A. That's correct.
- 9 Q. And you are doing it in the context of United Allergy
- 10 | Services; is that right?
- 11 A. That was one statement. Yeah, part of it.
- 12 Q. I think you said that, as you mentioned, she was with
- 13 Phadia and is the expert in UAS/RAL; do you see that?
- 14 A. Yes.
- 15 Q. What did you mean about that?
- 16 A. That she knows the UAS/RAL business model.
- 17 Q. And she's at AANMA now, at the time of this email?
- 18 A. Okay.
- 19 Q. And you are referencing Tonya; do you see that below
- 20 there?
- 21 A. Yes.
- 22 Q. Miss Winders, is that who you are directing?
- 23 A. Yes.
- 24 Q. And you mention about someone being "part of our fight for
- 25 quite some time;" do you see that?

- 1 A. Right.
- 2 Q. What did you mean by "our fight?"
- 3 A. Our fight. It could be a variety of things. In generally
- 4 speaking, our fight in getting physicians to diagnose versus
- 5 empirically treat. That's a fight.
- 6 Q. Okay. I'm asking, who is the O-U-R in that sentence? Who
- 7 is "our?" Who are you referencing?
- 8 A. My district.
- 9 Q. You are referencing Thermo Fisher?
- 10 A. No. I'm referencing my district, "our fight."
- 11 Q. Are you referencing Miss Winders?
- 12 A. I just put at the top Tonya. I'm not referencing in our
- 13 fight.
- 14 Q. And did you send up speaking with -- or rather, let me ask
- 15 you. Are you aware that Dr. Sigmon and Miss Winders
- 16 collaborated as it related to Oklahoma Medicaid?
- 17 A. I don't recall.
- 18 Q. If you'll please turn to Exhibit 157, do you recognize
- 19 this document?
- 20 A. Yes.
- 21 Q. What is it?
- 22 A. So this was in discussions with the Oklahoma Medicaid
- 23 prior authorization.
- 24 Q. Um-hum.
- 25 A. Do you want me to elaborate?

- 1 0. I'll follow up, so we can first get it in evidence.
- 2 MR. LOW: Your Honor, I offer P157 into evidence.
- 3 MS. CHO-HERNANDEZ: No objection.
- 4 THE COURT: Received.
- 5 (Plaintiff's Exhibit 157 received into evidence.)
- 6 BY MR. LOW:
- $7 \mid Q$. There is a discussion, it looks like in subject line you
- 8 are talking about Oklahoma Medicaid for prior authorization
- 9 for allergy testing; right?
- 10 A. That's correct.
- 11 Q. Okay. And then attached to this is a -- what is this
- 12 | attachment?
- 13 A. This was a discussion about Oklahoma Medicaid prior
- 14 | authorization.
- 15 Q. And it appears was this originating from you; did you
- 16 write this time line?
- 17 A. I sure did.
- 18 Q. And there is references to ghost letters in it, do you
- 19 know what those are referencing?
- 20 A. So -- oh, it was Brent, Bruce Quinn. I forgot who they
- 21 were. It was, I want to say they were lobbyists.
- 22 Q. Are you referring to Foley Hoag?
- 23 A. Yeah. Yeah. Yeah. They were lobbyists that Ben
- 24 knew, but this has nothing to do with UAL or RAL.
- 25 Q. I haven't gotten there yet. I'm just asking you in

- 1 reference to the ghost letters.
- 2 A. I just sparked in my brain. I remember you and I having
- 3 this discuss about it, so...
- 4 Q. Okay. What did you mean by "ghost letter?"
- 5 A. Well, when somebody else writes it.
- 6 Q. And was it your idea to have Miss Winders send a ghost
- 7 letter on behalf of AANMA?
- 8 A. No. I don't see where that was suggesting Bruce Quinn and
- 9 | Foley Hoag ghost write for DLO.
- 10 Q. If you'll turn with me to the last page of the exhibit.
- 11 Blow that up. First, there is a something that references
- 12 August of 2014; right?
- 13 A. Yes.
- 14 Q. August 13th. I'm sorry. And it references AANMA; do you
- 15 see that?
- 16 A. Yes.
- 17 Q. And it refers to Tonya Winders as being former MDM at
- 18 | Phadia; what was that?
- 19 A. Managed care development -- marking development manager.
- 20 Q. Market development manager?
- 21 A. Yeah.
- 22 Q. And it talks about a proposed letter from AANMA; right?
- 23 A. Okay. Yes.
- 24 Q. Are you testifying that there was not to be a letter from
- 25 AANMA on behalf of your position at Phadia?

- 1 A. For UAL? I mean, we're getting way out of context on what
- 2 this is actually all about.
- 3 Q. I understand. I just want to understand if AANMA wrote
- 4 letters to, or considered writing letters to Oklahoma
- 5 Medicaid?
- 6 A. It could be. I don't remember.
- 7 MS. CHO-HERNANDEZ: Objection not relevant.
- 8 THE COURT: Overruled.
- 9 BY MR. LOW:
- 10 Q. Do you know if AANMA, you authored this, AANMA considered
- 11 writing letters on your behalf?
- 12 A. So this time line was a series of teleconferences with
- 13 senior leadership team and everybody that was working to
- 14 figure out how we can work with the Oklahoma Health Care
- 15 Authority, because all of a sudden, due to lack of funding, or
- 16 whatever, they cut off any kind of diagnostic testing in a
- 17 primary care setting, whether that was United Allergy Labs,
- 18 whether that was ImmunoCap, whatever, and so basically they
- 19 set the health care industry back decades.
- 20 And so it was important we worked with DLO, which is
- 21 Diagnostic Laboratories of Oklahoma, which is a part of Quest,
- 22 to see how we could gather a meeting. So that's what this
- 23 time line is all about. This time line does not necessarily
- 24 have to do with United Allergy Services.
- 25 Q. I'll follow up, just to make sure we have the proper

- 1 | context. You are saying around this time period, which was
- 2 | August of 2014, Oklahoma Medicaid had a new policy that
- 3 | restricted both skin and blood testing; right?
- 4 A. On a primary care level.
- 5 Q. Right.
- 6 A. Right.
- 7 Q. And at this time there is an effort to consider AANMA, and
- 8 | specifically Miss Winders, sending a letter to Oklahoma
- 9 | Medicaid about the blood testing?
- 10 A. That was a discussion. I was basically on this
- 11 teleconference. I was the secretary taking notes.
- 12 Q. You were just taking notes here, you not participating?
- 13 A. I'm participating, but I'm the one who is supposed to type
- 14 out the time line and send it on to everybody else because
- 15 they wanted to see what the process was, as far as working
- 16 | with the Oklahoma, you know, Medicaid situation, and so they
- 17 wanted to see as they brought in more people, including the
- 18 lobbyists, they wanted to see what the whole, you know, time
- 19 line was. So it was my responsibility to put together this
- 20 time line.
- 21 That way people could go and read it and follow up on it.
- 22 And if they are brought in, you know, if they weren't up to
- 23 speed, if they just jumped right in in the middle of these
- 24 series of teleconferences, they could look at it and say,
- 25 okay, this is what was discussed.

- 1 Q. If you'll look under future course of action, please, sir.
- 2 A. Okay.
- 3 Q. Again, there is a reference to a ghost letter. I don't
- 4 know which one; do you?
- 5 A. I know that DLO put together some different variations of
- 6 a letter to send to the Oklahoma Health Care Authority.
- 7 Q. There is also a reference to a Tonya Winders' letter and
- 8 her findings; do you see that?
- 9 A. Yes.
- 10 Q. Do you know if that letter was sent?
- 11 A. I don't know. I don't recall.
- 12 Q. Do you know the content of the letter?
- 13 A. I don't recall that, no.
- 14 Q. And you are saying this had nothing to do with United
- 15 | Allergy Services?
- 16 A. This had a lot -- this had everything to do with -- well,
- 17 | I mean, it would affect United Allergy Services, just as much
- 18 as it would affect ImmunoCap.
- 19 Q. Under the last, the second bullet under August 13th, 2014
- 20 references RAL/UAS. Why are you referencing United Allergy
- 21 | Services and remote allergy in this context?
- 22 A. Because it was a conversation, or it was just part of the
- 23 | conversation that, hey, you know, Dr. Sigmon, who is in
- 24 Oklahoma, who is very well-versed in Medicaid and the
- 25 situation and everything in the market in Oklahoma, just, hey,

- 1 I connected the two of them, so...
- 2 Q. And you are saying that the letters had nothing to do with
- 3 United Allergy Services; is that your testimony?
- 4 A. Not -- yeah. Not to my recollection, but if you look at
- 5 this whole entire situation, the Oklahoma -- the Medicaid
- 6 stopped any kind of reimbursement on doing diagnostic testing,
- 7 allergy testing on primary care level.
- 8 That means they would not reimburse United Allergy Labs.
- 9 They would not reimburse DLO, you know, Quest, CPL, LabCorp on
- 10 a primary care setting. I mean, that was the whole purpose of
- 11 the Oklahoma -- this whole deal, the Oklahoma Health Care
- 12 Authority discussion.
- 13 Q. Are you saying that there would be a letter in support of
- 14 both blood and skin testing?
- 15 A. I have no idea. I didn't -- I'm not writing the letter.
- 16 Q. If you'll turn with me to Plaintiff's 134, sir.
- 17 A. All right.
- 18 Q. Do you recognize this document?
- 19 A. Yes.
- 20 Q. What is it?
- 21 A. It's a PowerPoint presentation.
- 22 Q. Did you draft it?
- 23 A. I think so. Part of it. I wasn't the only one.
- 24 MR. LOW: Your Honor, I move for admission of
- 25 Plaintiff's 134.

- 1 MS. CHO-HERNANDEZ: No objection.
- 2 THE COURT: Received.
- 3 (Plaintiff's Exhibit 134 received into evidence.)
- 4 BY MR. LOW:
- 5 Q. I think we talked about a national sales meeting and
- 6 Phadia 2013; does that sound right? Do you remember that
- 7 testimony?
- 8 A. Yeah, there was a national sales meeting every year.
- 9 Q. Do you remember preparing this document for that sales
- 10 | meeting?
- 11 A. This was not prepared for the national sales meeting.
- 12 Q. What meeting was it prepared for?
- 13 A. A meeting for the three district managers, the president,
- 14 and some analytics.
- 15 Q. And then it was later shown at the national sales meeting;
- 16 | wasn't it?
- 17 A. No. The national sales meeting is in January. This is in
- 18 April. Unless it was shown the year after, which I don't
- 19 recall that either.
- 20 Q. Let's go to page 2. I'm assuming you drafted all of this?
- 21 A. I'm one of them.
- 22 Q. Okay. Who are the others?
- 23 A. Brandon and Joe, the two other managers in Texas.
- 24 Q. There is a reference under here to obstacles?
- 25 A. That's correct.

- 1 Q. And it references UAS specifically and a substantial loss
- 2 of accounts?
- 3 A. Yes.
- 4 Q. Did you consider United Allergy Services to be an
- 5 obstacle?
- 6 A. I did.
- 7 Q. And then the next thing it references is opportunities?
- 8 A. Right.
- 9 Q. And what's the first one?
- 10 A. Dr. Sigmon, target accounts yet to sign with RAL/UAS.
- 11 Q. Were you or was Thermo Fisher and Dr. Sigmon working
- 12 together to target accounts it had yet to sign with UAS?
- 13 A. That's the course of our business.
- 14 Q. So is that a yes?
- 15 A. Yes. So offices that weren't utilizing any kind of
- 16 allergy testing, that's what we were utilizing Dr. Sigmon for.
- 17 It had nothing to do with combating UAS or RAL. It was
- 18 offices that if they haven't signed on with a remote allergy
- 19 lab company or a United Allergy Services, or whomever, there
- 20 is tons of them out there, we were to target them, just as my
- 21 direction of going after the business that wasn't -- you know,
- 22 that they hadn't already, you know, captured, or --
- 23 Q. Are you saying that you didn't also target accounts that
- 24 were considering signing with United Allergy?
- 25 A. Didn't say that. This says: "That had yet to sign with

- 1 remote allergy labs."
- 2 Q. And this also says: "OIG statement, create the
- 3 perception?"
- 4 A. Um-hum.
- 5 Q. You wrote that right?
- 6 A. No. I said that all three of us wrote this.
- 7 Q. So you didn't write that?
- 8 A. I don't recall writing that, no.
- 9 Q. Do you know in reading this, either then or now, what the
- 10 perception you are referring to is?
- 11 A. No, I don't recall.
- 12 Q. Could it have been that you were referring to the
- 13 perception that the OIG advisory opinion applied to United
- 14 Allergy; could that be it?
- MS. CHO-HERNANDEZ: Objection. Calls for
- 16 speculation.
- 17 THE COURT: Overruled.
- 18 THE WITNESS: You are speculating that. I don't
- 19 recall.
- 20 BY MR. LOW:
- 21 Q. Turn to the next page, sir. Did you take this picture?
- 22 A. I sure did.
- 23 Q. It looks like you took it from a car?
- 24 A. I did.
- 25 Q. Of United Allergy Services building?

- 1 A. Yeah.
- 2 Q. Why?
- 3 A. At the time when we were discussing -- what we were trying
- 4 to do is we were trying to get a meeting with the leadership
- 5 team and analytics to go over and drop our base numbers. And
- 6 they didn't seriously take they didn't see United Allergy
- 7 | Services, or UAL, or RAL, as a threat to our business.
- 8 Yet, as with any sales goals, you are assigned a base, and
- 9 our base still included accounts that had signed up with UAS,
- 10 UAL, RAL. So I just thought, you know, it's big enough, you
- 11 can see it from the highway at that particular point in time,
- 12 I'm like, took a picture and sent it on in, or attached it to
- 13 our PowerPoint.
- 14 Q. All right. The next page is what?
- 15 A. Me, Brandon, and Joe.
- 16 Q. Are you in a western store, or what is this?
- 17 A. Yeah, we are, in downtown Austin.
- 18 Q. Why is your hand in your jacket?
- 19 A. I don't know. That's just how I always -- I kind of take
- 20 my pictures like this.
- 21 Q. These are the other district managers in Texas?
- 22 A. I'm sorry?
- 23 Q. These are the other district managers in Texas?
- 24 A. Yes, at the time.
- 25 Q. I just want to make sure back on the slide that we were --

- 1 A. Can we -- what were you inferring?
- 2 Q. I just wanted to know why you took it.
- 3 A. Yeah. Well, if you go on my Facebook page, you can see I
- 4 take pictures with my family like this, it's just a habit,
- 5 so...
- 6 Q. Go back to the slide we were talking about with obstacles
- 7 and opportunities.
- 8 A. Okay.
- 9 Q. I just want to make sure that I understand. The
- 10 Dr. Sigmon you are referencing in this slide is the same
- 11 Dr. Sigmon you were testifying about earlier that you put in
- 12 touch with Tonya Winders; is that right?
- 13 A. Yes, yet to sign with a remote allergy lab company. Like
- 14 I said, there is there was dozens out there. It wasn't just
- 15 UAS.
- 16 Q. Did you ever see a decline in UAS in your region when you
- 17 | were district manager?
- 18 A. I did.
- 19 Q. And do you know what that was attributed to?
- 20 A. I do.
- 21 Q. What was it?
- 22 A. Lack of execution on -- well, it's not just UAS, but it's
- 23 remote allergy labs. So what they would do is they would get
- 24 | them to invest. I think some of them -- it might have been
- 25 UAL, that the initial investment was maybe 10, 15,000, and

- 1 then they were to conduct the -- they were to conduct the
- 2 | billing and United Allergy Services would take sixty percent
- 3 of the -- what's collected.
- 4 And so offices would sign up thinking that, you know, they
- 5 | were going to make a lot of money, and it didn't turn out to
- 6 be what they thought it was.
- 7 Q. Did they ever have anything to do with insurance company
- 8 audits or reimbursements?
- 9 A. I wasn't part of that -- privy to that business.
- 10 Q. If you could turn to me, sir, to Plaintiff's 143.
- 11 A. 143. Oh, back here. Okay.
- 12 Q. Do you recognize this document, Mr. Snyder?
- 13 A. Yeah.
- 14 | Q. What is it?
- 15 A. Well, it's an email.
- 16 Q. Okay. Did you draft it?
- 17 A. I did.
- 18 MR. LOW: Your Honor, I move for Plaintiff's 143 into
- 19 evidence.
- MS. CHO-HERNANDEZ: No objection.
- 21 THE COURT: Received.
- 22 (Plaintiff's Exhibit 143 received into evidence.).
- 23 BY MR. LOW:
- 24 Q. This appears to be from you; right?
- 25 A. Yes.

- 1 Q. And you are sending this to Miss Sanchez, who we discussed
- 2 earlier in El Paso?
- 3 A. Yes, that's her field.
- 4 Q. And you are copying your regional manager; is that right?
- 5 A. That's correct.
- 6 Q. And you are talking about Miss Sanchez' territory; right?
- 7 A. That's correct.
- 8 Q. And then you reference, in number 3, a Medicaid and
- 9 | Superior letter. Do you recall why you referenced that?
- 10 A. I don't. I don't.
- 11 Q. You also reference in that same number something called
- 12 RAL accounts; do you recall what that meant?
- 13 A. Remote allergy lab accounts.
- 14 Q. Okay. Did Thermo Fisher have remote allergy lab accounts?
- 15 A. No. We're talking about our accounts that have signed up
- 16 with remote allergy lab.
- 17 Q. Like United Allergy?
- 18 A. Similar to, yeah.
- 19 Q. And then you talk about going to resell these accounts in
- 20 reference to the Medicaid Superior letter; do you see that?
- 21 A. Yes.
- 22 Q. What did you mean by that?
- 23 A. If you'll give me a second. Let me read this real quick.
- 24 Okay?
- 25 Q. Okay.

- 1 A. Okay.
- 2 Q. What did you mean about it?
- 3 A. So offices that had signed up with a remote allergy lab
- 4 company that had no longer utilized that business usually,
- 5 typically what they would do is they would just stray away
- 6 from diagnostic testing with allergies, period. They were
- 7 burnt. They were -- you know, I guess you could use the word
- 8 they were disenfranchised with diagnostics.
- 9 I don't really recall specifically what the Medicaid
- 10 Superior letter stated. I think it stated that something
- 11 that, you know, with IGE testing they didn't need a five-day
- 12 prior auth, and whether that meant that you needed that with,
- 13 you know, other modes of diagnostics, I don't remember that.
- 14 Q. And you don't know if that restricted primary care
- 15 physicians to just ordering allergy blood testing?
- 16 A. Repeat that.
- 17 Q. Was it your understanding that Superior was going to
- 18 restrict who could do allergy skin testing?
- 19 A. Maybe they -- maybe I was under the impression. I don't
- 20 recall this, but maybe I thought that Medicaid was going to do
- 21 prior auth for all testing.
- 22 Q. Um-hum. Okay. You don't think it had a -- let me just
- 23 ask. Did you perceive that Superior letter, whatever you were
- 24 discussing, would have a negative impact on United Allergy?
- 25 A. I do not recall that.

- 1 Q. If you'll turn with me to Exhibit 152, sir.
- 2 A. All right.
- 3 Q. Do you recognize this document?
- 4 A. Yes.
- 5 Q. And you authored it?
- 6 A. Yes.
- 7 MR. LOW: Your Honor, I offer Plaintiff's 152.
- 8 MS. CHO-HERNANDEZ: No objection.
- 9 THE COURT: Received.
- 10 (Plaintiff's Exhibit 152 received into evidence.)
- 11 BY MR. LOW:
- 12 Q. You sent this also in August 30th of 2013; right?
- 13 A. Yes.
- 14 Q. Okay. And you list a bunch of bullet points following
- 15 whatever 2H monthly highlights are. What were you discussing
- 16 there?
- 17 A. Just highlights of the second half.
- 18 Q. Second half of 2013; correct?
- 19 A. Or yeah.
- 20 Q. And the second one is developed RAL/UAS, quote, "plan of
- 21 attack that has been implemented region wide?"
- 22 A. That's correct.
- 23 Q. And did you, in fact, do that?
- 24 A. Developed a plan of attack?
- 25 Q. Right.

- 1 A. To gain our business? Yes.
- 2 Q. And did you implement it?
- 3 A. Yeah. Yes.
- 4 Q. And --
- 5 A. But it wasn't a plan of attack against UAL or RAL
- 6 specifically. It was the, go after the business that hasn't
- 7 | signed with them, make sure you shore up those accounts. So
- 8 just because you -- because develop RAL/UAS plan of attack,
- 9 doesn't mean we're going after them specifically.
- 10 Q. You are saying that "attack" does not modify UAL; is that
- 11 | what you are saying? You are not attacking UAL?
- 12 A. We are going after the business that, like I said in a
- 13 previous email, that we were working with Dr. Sigmon on
- 14 accounts that had not signed up with an UAS/UAL remote allergy
- 15 lab. That's our plan of attack.
- 16 Q. Okay. And that plan of attack didn't include use of the
- 17 OIG advisory opinion, for example?
- 18 A. It wasn't supposed to.
- 19 Q. And did it ever include insurance company audit letters?
- 20 A. I don't know. I won't work for -- I didn't work for an
- 21 insurance company.
- 22 Q. And there is a reference to coordinating the utilization
- 23 of Dr. Sigmon, that's the same Dr. Sigmon we discussed
- 24 | earlier; right?
- 25 A. That's correct, in accounts that had not signed up for a

- 1 remote allergy lab company.
- 2 Q. And later on about -- it's going to be about the
- 3 | sixth bullet point up, there is a "worked with MDM, Ryan
- 4 | Sadlier, on RAL/UAS strategy; " do you see that?
- 5 A. Yes.
- 6 Q. Where was there, in fact, a UAS/RAL strategy?
- 7 | A. We had a meeting in discussing what we do to bring our
- 8 | business back up. That's the reason why we had that district
- 9 meeting in Austin, was because, like I explained, when you
- 10 have a -- when you have a doctor's office, whether they are
- 11 utilizing 20, 30, ImmunoCaps a month, or they are utilizing
- 12 two ImmuniCaps a month, when they sign up with a remote
- 13 allergy lab company, such as UAL or UAS, that ImmunoCap
- 14 business shrinks to zero.
- But, however, as in sales, as I think everybody
- 16 understands, we're still assigned a base to that. So whatever
- 17 previously last year, within that base to that current time,
- 18 United Allergy Lab would come in, remote allergy lab company,
- 19 would come in and take that business. But we're still tasked
- 20 for hitting that number.
- 21 So that's the reason why we had that meeting in Austin, is
- 22 to show analytics -- well, we already worked with analytics --
- 23 but to show the president of the company that, look, we need a
- 24 reprieve. And I think it says that somewhere in my emails,
- 25 | because I remember you and I having this discussion at --

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1 during my deposition, and I explained the exact same concept. 2 We were looking -- the whole purpose of that meeting was 3 we needed a reprieve. We needed for them to drop our base, 4 because in other parts of the country, other factors, not a 5 remote allergy lab, but let's say that a referenced lab out of 6 New York decided they didn't want to carry an ImmunoCap 7 instrument anymore. Well, all of a sudden, they are not able 8 to order ImmunoCap, so the company was taking that volume out 9 of their base. 10 That's all we wanted, is because all of a sudden we were 11 just getting tasked with the same base but we were losing 12 business to remote allergy lab companies. And once they sign 13 up for a remote allergy lab company, it wasn't like we can go 14 in there and go, "Hey, order ImmunoCap." So that's kind of 15 the premise of all of this, is like how do you attack this? 16 You go in and you find the business elsewhere. If a 17 company -- if a company -- if a doctor's office decided not to 18 use remote allergy lab, or whatever, most of the time they 19 didn't even want to do any kind of diagnostic testing, which 20 was disingenuous to the health care industry, very 21 disingenuous to the patient. 22 And so all of a sudden now, patients come in, watery eyes, 23 sneezing, coughing, those symptoms right there do not equate 24 to allergic rhinitis, allergic asthma. That can equate to 25 nonallergic rhinitis or sinusitis. All three of those disease

- 1 states have the same symptoms. So what doctors would end up
- 2 doing was, they were just like, all right, I'm just going to
- 3 empirically treat you, treat by experiment. So they were just
- 4 writing prescriptions.
- 5 So you have a patient that's not nonallergic rhinitis
- 6 that's prescribed a non-sedating antihistamine, by the nature
- 7 of a non-sedating antihistamine, that medication does not work
- 8 for a nonallergic patient.
- 9 So what do we do? We go back in to those accounts that
- 10 remote allergy labs had in the past and we go, okay, look,
- 11 here's what we do for those patients. You still can't
- 12 empirically treat your patients. You've got to figure out if
- 13 they are, you know, nonallergic rhinitis, allergic rhinitis,
- 14 or it's sinusitis.
- 15 Q. You said a lot there, so let me just compact it down real
- 16 quick.
- 17 A. I'll repeat it. Yeah.
- 18 Q. Fair to say during this period of time in 2013 you saw a
- 19 loss of sales in your district to United Allergy Labs, United
- 20 Allergy Services; correct?
- 21 A. That's correct.
- 22 Q. And are there were certain things you did to react to that
- 23 and I think you talked at length about going to find new
- 24 accounts; right?
- 25 A. That's correct, or going back to the accounts that no

- 1 longer used a remote allergy lab company.
- 2 Q. Okay. But you are saying it didn't include using
- 3 | materials that attacked UAS; is that what you are saying?
- 4 MS. CHO-HERNANDEZ: Objection, your Honor.
- 5 Q. I'm just trying to understand?
- 6 MS. CHO-HERNANDEZ: This is leading and this is
- 7 direct.
- 8 THE COURT: Overruled.
- 9 BY MR. LOW:
- 10 Q. Are you saying it didn't include materials intended to
- 11 attack UAS?
- 12 A. Not by our direction.
- 13 Q. For example --
- 14 A. Not by my direction.
- 15 Q. Okay.
- 16 A. Now, like we discussed earlier, if you're into an office
- 17 and a doctor asked you about the OIG -- I'm sure you're going
- 18 to bring up the OIG statement -- then you can lead them to
- 19 Google it.
- 20 Q. Did you ever share with clinics something called a white
- 21 paper written by Dr. Sigmon?
- 22 A. Yes.
- 23 Q. Did you ever do that in your talks about UAS?
- 24 A. I don't recall that. I recall him writing the white
- 25 paper. The white paper didn't specifically -- it wasn't

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- 1 just -- I don't think it was just about remote allergy labs.
- 2 | I think it talked about the value of the negative, and I can
- 3 get into that. It talks about, you know, total elevated IGE.
- 4 It talked about when you have a low IGE.
- 5 Q. And you are aware that Dr. Sigmon is an allergist or an
- 6 ENT allergist; right?
- 7 A. That's correct.
- 8 Q. And he does sublingual immunotherapy; correct?
- 9 A. That's correct.
- 10 Q. And he did author a white paper; correct? Are you aware?
- 11 A. Yes. It's a normal course that an ENT is going to write
- 12 their opinion.
- 13 Q. And, in fact, he became a national speaker for Thermo
- 14 Fisher?

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- 15 A. That's correct.
- 16 Q. And if you'll turn with me to Exhibit 148.
- 17 THE COURT: We'll turn to that after lunch. We'll
- 18 stop now and come back at 12:35.
- 19 Have a nice lunch. Don't talk about the case. Don't
- 20 Twitter or Tweet. See you at 12:35.
- 21 (The jury exited the courtroom at 12:00 p.m.)
- 22 (Change in reporter.)

(Open court)

THE COURT: For the information of counsel, I was unaware at the time I signed the order on Schroeder this morning, obviously, of those filings over the weekend. So I did not know about the withdrawal of those objections.

I will say -- so I don't know if the plaintiffs are going to move for me to reconsider that order or not. I will say that the reason I sustained the objections on Dr. Lachman was my own understanding in looking at it over the weekend was that he was not ever a defendant, and Parkland was -- I assume he was an internist and he's part of Parkland Community Health Plan and I assume he was not ever a coconspirator.

COURT SECURITY OFFICER: All rise.

THE COURT: Hold the jury just a moment, would you.

I would have assumed he was not a coconspirator, not alleged coconspirator, and the hearsay objections were all proper. That's why I sustained them. So I don't think they would be admissible.

MR. CARTER: Should the witness be here for this?

THE COURT: It doesn't matter because I'm just telling you the basis of that ruling. So I don't know what that all would have to do. But in light of the withdrawal of the objections, which I didn't know about at the time of my ruling, I just tell you what for what it's worth. Because I see now Sublett, I haven't issued the final ruling on that. So we'll

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take that all up at the end of the day.
 1
 2
              MR. LOW: Okay.
 3
              THE COURT: But I didn't know about that or the other
 4
     matters at the time I ruled this morning. Just to let you
 5
     know.
 6
         All right. You can bring in the jury, and we'll finish
 7
     this testimony.
 8
         (Jury enters courtroom)
 9
              THE COURT: You may be seated.
10
         Plaintiffs may proceed.
11
         You were going to Plaintiff's 148, I guess?
12
     BY MR. LOW:
13
     Q. Mr. Snyder, I only have one more exhibit to discuss. It's
14
     Plaintiff's 148. I think you had it open. Before I get there,
15
     though, I just want to make sure, when did you leave Thermo
16
     Fisher?
17
     A. Downsize in November of '14.
18
     Q.
       Okay. You recognize Exhibit 148?
19
    A.
        Yeah. Yes.
20
        And what is it?
     Q.
21
        It's an email.
    Α.
22
        And you're on it?
     Q.
23
     Α.
        Yes.
24
              MR. LOW: Your Honor, I offer Plaintiff's 148.
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MS. CHO-HERNANDEZ: No objection.

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1 THE COURT: Received.

(Plaintiff's Exhibit No. 148 admitted)

BY MR. LOW:

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If you could, sir, turn with me to the second page of the document.

You are the author of this email, correct?

- Α. Yes.
 - And who are you emailing?

side of diagnostics.

So Patrick Galvin was a rep out of the Florida district, where, the next person, Randy Miller, he was the district manager. Rebecca Rosenberger was, I think -- so the company has mid-levels that do a deep dive to help discuss the medical

14 And then, you got Brandon Massey who is the Dallas district 15 sales manager, Jennifer Murphy who was the regional manager and

then Larry Zemlick who is the marketing manager.

- Q. Okay. I appreciate that. And why are you emailing these individuals?
- 19 Can I take a second to read it?
- 20 Sure. Q.
- 21 (Pause)
- 22 Yeah. So Pat is really kind of odd. There was kind of two 23 situations going on, Texas and remote allergy lab issues, and 24 then all of the sudden, it was picking up pace in Florida and I
- 25 think Randy tasked Patrick with doing a deep dive into business

- 1 models and what it looked like. And it was kind of -- it's
- 2 | just a repeat of everything that we've ever mentioned. So,
- 3 yeah, I think it also discussed the Superior Medicaid letter.
- 4 | Q. Okay. So you mentioned deep dive, and I think we
- 5 established before the timeline, that was back in 2013,
- 6 correct?
- 7 | A. Uh-huh.
- 8 Q. When you met with the president of the company, David
- 9 | Esposito, correct?
- 10 | A. Yes.
- 11 Q. And you prepared some materials for him and then later on
- 12 | for other people within the salesforce; is that right?
- 13 **A.** Yes.
- 14 Q. Okay. And then --
- 15 | A. Well, that meeting.
- 16 **Q.** Right.
- 17 | A. That PowerPoint, we were going -- I don't know what you're
- 18 inferring by that. That PowerPoint meeting was to discuss the
- 19 drop in sales and how the base was still up there and how we
- 20 \parallel were trying to get them to lower our base.
- 21 Q. And you specifically looked into sales that were lost to
- 22 United Allergy at that time?
- 23 A. Right. There's a list -- there's a list of accounts.
- 24 | Dr. A, the year prior, ordered 215 ImmunoCAPs, and he went from
- 25 | 215 to zero or --

- 1 Q. Okay. And --
- 2 A. Or Dr. B went from two in the entire year, all of the
- 3 sudden he went to zero, but all of the sudden he's become an
- 4 allergist.
- 5 Q. And is the ones you were attributing Dr. A or Dr. B to the
- 6 loss --
- 7 The combination of A plus B.
- 8 Okay. And then later on -- so that was 2013. Here in 2014
- 9 you're discussing a Superior Medicaid letter, correct?
- 10 A. Right.
- 11 I think we went over it a little bit in a prior exhibit,
- 12 but something to do with their testing policy. Does that sound
- 13 right?
- 14 A. Yeah. I mean, as you can see here, it's the best copy I
- 15 have. I don't remember -- unless she -- unless it was -- I
- 16 don't think it was even a clear hard copy. I think it was
- 17 passed along, passed along. I don't even -- I can't even
- 18 recall exactly what that Superior Medicaid -- I can just make,
- 19 you know, a generalization over it.
- 20 Q. And you're discussing that in the context of United Allergy
- 21 Services, correct?
- 22 A. I don't -- I don't remember specifically what that -- what
- 23 that Superior -- I don't -- if it was a -- in context, to just
- 24 United Allergy Services, or if it was in context to diagnostic
- 25 testing as a whole.

1 But also, I did want to point out that this Superior 2 Medicaid letter was in Texas. 3 What? Q. 4 I think this -- this Superior Medicaid letter, I think, was 5 in the state of Texas. 6 Q. Okay. That's a fair -- I think I needed to ask you that 7 question. Superior Medicaid is a health insurance company in 8 Texas, correct? 9 This is completely -- it's completely different A. Right. 10 than what you brought up before about the Oklahoma Medicaid 11 situation. So you can't put the two and two together because, 12 the more I sit here, I'm, like, I am sure that they don't 13 understand the two contexts. 14 Q. Okay. So that wouldn't make that much sense for Florida. 15 Is that what you're trying to say? 16 Well, yeah. I mean, if you look at it in the whole entire 17 context, they're, like, okay, if -- Texas and California 18 usually are the ones who take the first initial leap in the 19 health care industry, obviously, because of their size. So 20 let's say that Texas -- one of the insurance companies decides 21 to cover something in pharmaceuticals, then usually you'll 22 see -- or health-wise, you'll see, you know, California do it. 23

So, you know, they can -- Medicaid, Texas Medicaid, decided to -- or Superior, there's a lot of different companies underneath the Medicaid umbrella. So if they decided that all

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- diagnostics -- all diagnostics do not need a five-day prior
 off, then that kind of gives you an indication of what's going
 to happen going forward in the future.
- Q. So are you saying that what Superior Medicaid decides may be a good indication of what another state might have --
- A. Not necessarily. It's just a benchmark. But I definitely
 wanted to make sure that they understood that the Oklahoma

 Medicaid issue that had nothing to do with -- specifically with
- 9 UAL or RAL and this was completely different. And this -- and this -- I really don't recall what this letter was.
- 11 | Q. Okay.
- 12 A. So --
- Q. I guess you're kind of going off on another subject. But you're saying that didn't have anything to do with UAL but
- 15 Superior does. Is that fair?
- 16 | A. No.
- 17 Q. Okay. Anyway, you forward it on to -- I'm sorry.
- 18 A. No, no, go ahead. Let's move on. I'm getting off on a --
- 19 Q. You forward it on to these people, which includes Rebecca
- 20 Rosenberger, correct?
- 21 A. Yes.
- 22 Q. And she is a clinical educator?
- 23 A. Clinical educator. Thank you.
- 24 Q. How many clinical educators are there in Thermo Fisher?
- 25 A. I don't know.

- Q. Handful sound right?
- A. At the time?
- Q. Yeah.

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- 4 A. Yeah. A handful.
- 5 Q. She's not just in Texas, right?
- 6 A. I don't know.
 - O. And if we --
- 8 A. I don't think she's from Texas.
- 9 Q. Okay. So she's kind of company-wide. Does that sound
- 10 right? Or regional?
- 11 A. No, they're regional. I don't recall specifically.
- 12 | Q. Okay. And if we can go up to her email. Do you recall
- 13 | getting this email from her?
- 14 A. Okay. I don't recall it. But yeah, it's right there.
- 15 Q. In the middle of her email she says, "I can definitely see
- 16 | a concerted approach to combating these competitive threats."
- 17 **|** A. Okay.
- 18 Q. "I greatly appreciate the followup and references you sent
- 19 | today."
- 20 Did you have an impression on what competitive threats
- 21 she's addressing in her email?
- 22 A. Specifically, no, you'll have to ask her.
- 23 Q. Okay. What's the subject of your email that she's
- 24 | responding to?
- 25 A. "UAS/RAL follow-up."

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1
             MR. LOW:
                        I pass the witness.
 2
                            CROSS-EXAMINATION
 3
    BY MS. CHO-HERNANDEZ:
 4
    Q. Mr. Snyder, are you aware that Phadia was a defendant in
 5
    this lawsuit?
 6
        I'm aware.
    Α.
 7
              MR. LOW: Your Honor, may we approach?
8
              THE COURT:
                          Yes.
9
         (At the bench)
10
              MR. LOW: There's a limine on settlement, and I just
    want to make sure that you're not --
11
12
              MS. CHO HERNANDEZ: (Inaudible).
13
             MR. LOW: I know. I was just making sure you're not
14
     going to go into that.
15
              MS. CHO-HERNANDEZ: I'm just going to ask him, does he
    know who the defendants are.
16
             MR. LOW: Okay. Perfect. Yeah. I figured that.
17
18
     just wanted it to be clear.
19
         (Open court)
20
    BY MS. CHO-HERNANDEZ:
    Q. Mr. Snyder, are you also aware that Phadia is no longer a
21
22.
    defendant in the lawsuit?
23
    A. Vaguely.
24
                       Objection, Your Honor. May we approach?
              MR. LOW:
25
              THE COURT:
                          Yes.
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1
         (At the bench)
 2
              MR. LOW: Sounds a whole lot like: They settled.
 3
     don't know what you're going after.
 4
              MS. CHO-HERNANDEZ: My next question is, "You know the
 5
     defendants" (inaudible) --
 6
              COURT REPORTER: I'm sorry. I can't hear you.
 7
              MR. LOW: I'm sorry. That's not --
8
              THE COURT: Speak into this one.
 9
              MS. CHO-HERNANDEZ: My next question was that, "You
10
    know the defendants are Mothers and Tonya?" Then I'm moving
11
     on.
12
             MR. LOW: I mean, if that was the original question,
     that's fine. But asking about what the status of other
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14
     defendants are isn't proper because it confuses the jury on
15
     whether or not they were dismissed because we didn't have a
16
     case or whether they settled or anything else.
17
              THE COURT:
                          Sustained.
18
              MS. CHO-HERNANDEZ: All right.
19
         (Open court)
20
    BY MS. CHO-HERNANDEZ:
21
        Mr. Snyder, you've told the jury your background at Phadia?
22
    Α.
        Yeah.
23
        Did you have any experience in sales and marketing prior to
24
    working at Phadia?
```

Α.

Yes.

- 1 Q. Can you tell the jury about that?
- 2 A. Yes. So I graduated from college and went to work for
- 3 Mitsubishi Trading Company in Tokyo for two years. Then I
- 4 | headed up their -- for Mitsubishi Trading, their international
- 5 | import division.
- 6 And then I went to go work for Pepsi Japan in operations.
- 7 And then after that, I went to work for a company in New
- 8 York City called Imperial Commodities, which is Berns &
- 9 Koppstein, importing food service items to sell to the Pizza
- 10 | Huts, the Au Bon Pains, Einstein Bagels, so -- I'm sorry. I
- 11 can go on and on, it seems like. I've done a lot of things.
- 12 \parallel Q. And are you currently working in sales and marketing today?
- 13 A. Yes. I'm in oncology sales.
- 14 | Q. In total, how many years of experience do you have in sales
- 15 and marketing?
- 16 A. Really? Let me think. I left -- I left Pepsi Japan in
- 17 | '97. So probably -- or no. Hang on. '93, '97. So from '97
- 18 | on.
- 19 Q. In your experience working in sales and marketing, is it
- 20 common for companies to gather information and investigate
- 21 their competitors?
- 22 | A. Without a doubt.
- 23 \parallel Q. And do you think that is a common practice in sales and
- 24 marketing?
- 25 A. Yes.

- 1 | Q. Do you think there's anything improper about that practice?
- 2 A. No, I do not.
- 3 Q. Isn't it important, Mr. Snyder, for a salesperson to
- 4 understand his or her competitors and the products of the -- or
- 5 services of competitors?
- 6 | A. Yeah, absolutely.
- 7 Q. And isn't it also important for a salesperson to be able to
- 8 distinguish what he or she sells?
- 9 A. Yes.
- 10 | Q. And while you were at Phadia as a clinical sales consultant
- 11 | and a district sales manager, did you try to understand
- 12 | Phadia's competitors?
- 13 A. Absolutely.
- 14 | Q. And you tried to find ways to distinguish the products you
- 15 were selling on behalf of Phadia?
- 16 A. That's what you do.
- 17 | Q. And that's not out of the ordinary in your experience in
- 18 sales and marketing?
- 19 A. No, it's not.
- 20 Q. In fact, that's what's expected of you as a salesperson?
- 21 **A.** Yes.
- 22 Q. What do you have to do in order to be able to distinguish
- 23 the product you're selling?
- 24 A. So you have to -- you have to know the disease state. And
- 25 particularly, you know, it's not just allergies. You have to

understand the respiratory system, upper and lower, and what happens on a cellular level.

Then you have to understand -- we put it in a model. The who, the why, the what. And so who we're testing, why we're testing, why we're recommending testing, and then what difference does it make. And so, you know, just understanding, you know, what it does -- you know, it's not an absolute, but it's something that helps. And why we're doing this. It's for the common good of, you know, the health care market, too.

- Q. So you have to know your product?
- 11 A. Absolutely.

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- Q. Did you also have to gather intel on what competitors were offering?
- 14 A. Yeah. It usually came -- it came to us. Doctors aren't very forthcoming on what's going on.
- 16 Q. And in your prior experience, did you collect information regarding any sales that you lost?
- 18 | A. Yes.
- 19 Q. And how do you go about doing that?
- 20 A. As far as being a clinical sales consultant or from being a 21 district sales manager?
- 22 Q. Let's start with clinical sales consultant.
- A. So you know your offices. If all of the sudden -- I mean, they're not going to call you and say, hey, I signed up with this remote allergy lab. What do you think? They're going to

make their own business decision. You're the second or -- you know, second one to know -- you know, last one to, you know, hear about it. You walk in. They're like, we've signed up with a remote allergy lab company.

As a district sales manager, your expectations for the -your team is for them to know their accounts. So ideally you
would -- you would want them to know ahead of time if they were
discussing that possibility or discussing -- it's not just
remote allergy labs. You can have different competitors. So,
I mean, there's a whole -- the whole string of them.

- 11 Q. So is it is it important for a salesperson to understand 12 what is causing him or her to lose sales?
- 13 A. That's correct.

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- Q. And is it normal for a salesperson to gather information in order to figure out why I'm losing these sales?
- 16 | A. Right. Yes.
- 17 \parallel Q. Now, was Phadia in the business of allergy testing?
- 18 A. Diagnostic testing.
- 19 Q. And what product did Phadia manufacture?
- 20 A. They manufactured the instruments to -- and the antigens 21 for allergy testing.
- 22 Q. And do you understand when I say Phadia, I'm also talking about Thermo Fisher?
- 24 A. Yeah. I prefer Phadia.
- 25 \parallel Q. Who did you market this product to?

- Primary care, so pediatricians, your family practices, your 1 2 internal meds, ENTs and then some allergists.
- 3 Q. And when you were working for Phadia, did you ever 4 encounter anyone that was not providing any kind of allergy 5 testing?
 - Α. Yes.

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- 7 Was that one of the -- was one of the competitors to Phadia 8 not testing then?
- 9 A. Big. That's probably the biggest competitor, the apathy or 10 the lack of knowledge.
 - So back when you were working for Phadia, did you have to invest time and effort in convincing these physicians there was value in testing patients for allergies?
 - A. Yeah. So, typically, a physician that's not specializing in allergies, they spend half a day in learning -- in med school learning about allergies. I don't know what it is This is how it was in the past, according to, you know, several primary care providers. And it was always -- it was always directed towards -- they come in, watery eyes, sneezing, coughing. Let's write a prescription.

You want to put in a diagnostic factor into that. That way you can really drill down on what's the best medication, and not just what's the best medication, but identifying what the cause of it is.

Q. And in your conversations with these physicians, did the

topic of remote allergy come up? 1

- They would bring it up. Yeah.
- 3 And I believe you testified earlier about certain 4 physicians being burnt after dealing with remote allergy?
 - Α. Yes.

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- Can you explain and recall what you heard?
- 7 There's -- as a clinical sales consultant, there's a Α. Yes.
- 8 few in Oklahoma City. I don't know what company they signed
- 9 up. But one had invested quite a bit of money with the idea
- 10 that they would -- they would train one of their medical
- 11 assistants. They would occupy one of their patient rooms.
- 12 They would conduct testing. And then whether they were
- 13 responsible for the billing or -- I think so, and then -- but
- 14 the remote allergy lab company, the model was 60 percent of
- 15 that, what was reimbursed went back to the company, and then
- 16 the physicians got to keep 40 percent.
- 17 Q. Did these physicians express any concerns about patient
- 18 safety?
- 19 There's always a concern with patient safety when you're
- 20 utilizing in vivo versus in vitro. And I can explain this.
- 21 In vivo is what happens in the body. So if you -- skin testing
- 22 or patch testing or scratch testing, you're looking at what --
- 23 how the body reacts. You can be hyperreactive. So that's when
- 24 you go for allergy testing and they read everything to see.
- 25 In vitro testing is what happens in the blood. So there's

no -- there's no risk of any kind of anaphylactic shock, which you might have a patient that might be -- have an anaphylactic reaction to one of the skin testing, to one of the antigens or allergies -- allergens.

- Q. And so while you were a district sales manager, were you getting reports from your clinical sales consultants about remote allergy and the effect it was having?
- 8 A. Yes.

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- 9 Q. And did you -- did you or your clinical sales consultants
 10 then begin kind of investigating more what remote allergy was
 11 and how they could continue to distinguish what Phadia could
 12 offer to the physicians?
- 13 **A.** Yes.
- Q. Did you share any of that information outside of your clinical consultants?
- 16 A. Yes.

- Q. And who did you share that information with?
- A. District managers. Like I said, we tried to bring it to,
 you know, the higher-ups in order to get a reprieve for our
 numbers because it was, you know -- quickly, you know, our
 numbers were quickly going down. But it was kind of falling on
 deaf ears. And so it was very frustrating. So, you know,
- we're the ones who requested that meeting to talk about our numbers.
- 25 Q. So you shared some of that information with upper level

1 | management?

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- A. That's correct.
- Q. Why did you do that?
- 4 A. Like I said, so the numbers in Texas, especially in my --
- 5 in my district -- it seemed to be a little bit more in my
- 6 district, but there's some in Houston as well. But their
- 7 | numbers were going down very quickly. And so they understood
- 8 that they needed go out there and find the business. You know,
- 9 | it's not like you have a hundred percent of your doctors
- 10 | utilizing diagnostic testing. But -- so to bring it to the
- 11 | company's attention, to say, look, we need some help on getting
- 12 | some reprieve on these numbers.
- 13 Q. Were you ever able to get that reprieve from upper level
- 14 management at Phadia?
- 15 | A. No.
- 16 **|** Q. Why not?
- 17 A. In my opinion analytics didn't quite do what we asked them
- 18 | to do for that meeting, and so it didn't seem like it was a
- 19 huge issue until after the fact so --
- 20 Q. So did it seem like, to you, at least with regard to upper
- 21 | level management, they did not perceive remote allergy as a
- 22 | significant enough threat to justify lowering your sales
- 23 | figures?
- 24 A. That's correct. Which, you know, like I explained earlier,
- 25 | you know, if a lab -- a reference lab out of New York decided

they weren't going to utilize the ImmunoCAP machine, but they
were going to go with a competition instrument -- we call it
instrument -- they would -- they would give them a reprieve on
their base, but they didn't -- they didn't say these numbers

5 were --

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- Q. Now, do you recall testifying earlier today about the remote allergy plan that you had developed at Phadia?
- 8 A. The strategy or just an -- you know, the conversations 9 behind it? Yes.
- 10 Q. Yes, sir. I believe you testified that it was 11 brainstorming, correct?
- 12 | A. Yes.
- Q. Was any of that plan developed in conjunction with Mothers of Asthmatics?
- 15 | A. No.
- Q. Was any part of implementing that plan dependent upon the actions of Mothers of Asthmatics?
- 18 A. Yeah. I don't -- I don't recall. I don't think so. It's 19 always good just to get -- the whole point was for us, Brandon 20 and Joe and I, to get a good, solid discussion centered around, 21 you know, what we could do. And it always came back to, you 22 know, the business is out there. You know, go with the offices 23 that have not signed up with a remote allergy lab company, or 24 go work on the ones that had already left remote allergy lab 25 They decided that the investment wasn't worth it. companies.

They lost their money, whatever, and, you know, that was a longer sales cycle.

- Q. So the only folks that were involved in constructing or
- 4 having discussions about this plan, was it restricted to Phadia
- 5 individuals?

- A. So with me, it was -- it was restricted to Phadia people from -- yeah, from my -- from all my recollection.
- Q. Now, in the meetings you or your sales team had with
 primary care physicians, did Ms. Winders or anyone from Mothers
 of Asthmatics ever join you in those meetings?
- 11 A. Not to my knowledge, not in my -- no, they're not allowed 12 to ride with my -- people outside of the company are not 13 allowed to ride with my reps, or anybody. That's a company 14 policy. They're not allowed to get in the car. You know,
- 15 insurance reasons. It's not -- no. That would be --
- Q. Can you think of any meetings with physicians that you had or your sales consultants had that were secured by someone from
- 18 Mothers of Asthmatics?
- 19 | A. No.
- 20 Q. Or same question for Tonya Winders?
- 21 | A. No.
- 22 Q. And I have the same question for the Joint College. Did
- anyone from the Joint College ever join you or your sales teams
- 24 in meetings with primary care physicians?
- 25 A. No, not unless they -- not unless -- no, no, no, not unless

- they were a paid speaker, but I don't think they're a part of the Joint College.
- 3 Q. Same question for the American Academy and American College
- 4 and -- anyone from those organizations ever join you or your --
- 5 | A. No.
 - Q. -- sales teams in meeting with primary care physicians?
- 7 | A. No.

- Q. Okay. Can you think of any meetings that you had with any physicians that were secured by any of those groups?
- 10 | A. No.
- 11 Q. I'd like to talk to you more about Ms. Winders. And you
- 12 | testified that you met with Ms. Winders at a AAAAI meeting; is
- 13 | that correct?
- 14 A. That's correct.
- 15 Q. And what year was that?
- 16 A. '12, '13, whenever that -- whenever that AAAAI was here in
- 17 | San Antonio.
- 18 | Q. And --
- 19 A. You know what? It had to have been '12 or '13. I'm just
- 20 | trying to think back when I -- when I got hired. I was fairly
- 21 new, as far as being a district sales manager.
- 22 | Q. Was Ms. Winders still at Phadia when you met with her at
- 23 | the AAAAI?
- 24 A. No.
- 25 \parallel Q. Were there any officers of Phadia present in this

1 conversation you had with Ms. Winders?

A. Not that I recall, no.

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- 3 | Q. About how long was that conversation with Ms. Winders?
- 4 A. I don't know. It was kind of surprising during the deposition it was even brought up.
- Q. Did you discuss any kind of plan and approach to combating the remote practice of allergy with Ms. Winders at the AAAAI?
 - A. No. There's so much stuff going on there.
- 9 Q. And during this AAAAI conference, were there any meetings
 10 to discuss methods to combat either United Allergy or the
 11 remote practice of allergy?
- 12 A. No. You stand in front of a booth for eight hours, and your feet hurt.
- 14 \parallel Q. I can understand the feeling right now.
- Was your remote practice of allergy plan -- and I know I asked you earlier if it was developed in conjunction with Mothers. Was it developed in conjunction with Ms. Winders?
 - A. No, not -- my plan wasn't. The three district sales managers, not to my -- not to my recollection, no.
- 20 Q. And to be clear, my questions are directed at what you know 21 in your plan so --
- 22 A. Right. Exactly.
- Q. Are you aware of Phadia donating any money to Mothers in exchange for Mothers publishing something on a particular topic?

- 1 | A. No.
- 2 \parallel Q. I'd like to direct your attention to Exhibit P-150.
- 3 Mr. Glass.
- 4 | (Discussion off the record)
- 5 THE WITNESS: There has to be a simpler method for
- 6 ∥ this. Okay.
- 7 BY MS. CHO-HERNANDEZ:
- 8 | Q. Okay. Do you have the exhibit in front of you, Mr. Snyder?
- 9 A. No. P-150?
- 10 **|** Q. Yes, sir.
- 11 A. It's not matching up.
- 12 Q. Oh, it's in the black binders -- in the white binders. I'm
- 13 sorry.
- 14 MS. CHO-HERNANDEZ: May I approach, Your Honor?
- 15 THE COURT: Yes.
- 16 THE WITNESS: I feel like a fool, fumbling through all
- 17 | this. All right.
- 18 BY MS. CHO-HERNANDEZ:
- 19 Q. Do you have the exhibit in front of you?
- 20 | A. I do.
- 21 Q. Now, prior to this email, had you ever heard of the Mothers
- 22 | article attached called *Deception in Allergy Care*?
- 23 A. No, I have not.
- 24 | Q. And do you know if this article is publicly available?
- 25 A. I would assume it is.

- Q. And if you look at this email, it says, "It would also be nice to get ahold of some hard copies. So have your teams keep an eye out, as these are floating around offices."
- 4 Do you see that?
- 5 | A. Yes.
- Q. Now, if Phadia and Mothers were working together to combat remote allergy, why would you need to pick up hard copies of Mothers' articles in physician offices?
- 9 A. Fantastic question.
- 10 Q. You wouldn't -- that wouldn't happen, would it?
- 11 | A. No.
- 12 | Q. Now, you said that you had a few communications with
- 13 Ms. Winders. In these communications did she ever encourage
- 14 you to circulate publications Mothers had authored?
- 15 | A. No.
- 16 Q. And can you take a look at Exhibit P-146?
- 17 **|** A. Okay.
- 18 Q. Do you know why Ms. Winders' notes from 2011 were being
- 19 circulated within Phadia in 2013?
- 20 | A. I do not.
- 21 Q. Was there any effort to speak with Ms. Winders to gain any other input she had outside of her 2011 reports?
- 23 A. I have no idea.
- 24 MR. LOW: Objection, Your Honor. Speculation.
- 25 THE COURT: Overruled.

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BY MS. CHO-HERNANDEZ:
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- You didn't reach out to Ms. Winders about this?
- 3 Α. No.

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And can you pull up P-157?

Now, this is the exhibit about Oklahoma Medicaid. Do you recall your testimony about that, Mr. Snyder?

- Yes, I do. Α.
- And were you concerned with what was happening with Oklahoma Medicaid in terms of requiring prior authorization?
- 10 So this has nothing to do with remote allergy labs, 11 United Allergy Services, nothing. This has everything to do

12 with the funding on the state level. Gosh, I don't know who

13 the governor was at the time she did it. I think it was Mary

14 Fallin. She didn't accept federal moneys. So when they

15 started cutting, they went to -- they cut a variety of programs

16 within Medicaid. And it was in diagnostic testing for allergy,

17 which is -- like I said earlier, is disingenuous to the

18 patients, especially the Medicaid patients who are, you know,

19 lower income demographics. It's basically denying them an

opportunity to have the same type of testing that somebody with 20

21 commercial insurance would have.

> And so it made no -- I mean, there was a lot of discussion within Oklahoma with, you know, providers, midlevels, about -centered around this.

And they did it without even consulting us. And usually

25

they have hearings where you can stand up there and discuss why they should not make the cuts to this program. And they went ahead. And it was -- I think that particular discussion, I remember this because it affected us. It was certain -- a lot of time, and it basically covered all of mental health.

And at the very end, they're like, we're going to cut diagnostic testing. 86003 at the very top, you will see that. That's a -- that's a code. So --

- Q. So this Oklahoma Medicaid policy requiring prior authorization, did it apply to both skin prick testing and blood testing?
- A. On a primary care level, yes. You had to go to a -- and here's where it gets even more convoluted. In order to get a diagnostic testing for allergies, you had to be -- you had to go to a professional, like an allergist, an ENT who specialized That was also disingenuous to the Medicaid patients in the fact that if you get referred to a physician and you're on Medicaid, they stagger you out six months; versus if you had commercial insurance, they get you in right away.

So it was just -- it was just -- it wasn't right. And that was the whole point of -- we had to jump on this. And unfortunately, you know, we met just about this issue, about 86003. Now, 86003 is the same CPT codes that UAL and remote allergy labs use. So it wasn't designated a diagnostic test of ImmunoCAP or a skin test or a scratch test or a patch testing.

And so when we started moving this up to the medical director or whatever on what to do, more people got involved,

attention, and I didn't know.

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more of the senior leadership team, on how to -- do we go straight -- straight to them? Do we request a meeting? Do we work with DLO as to -- that way we wouldn't be construed as, you know, we are a diagnostic company. We do sell ImmunoCAP.

I had the conversation with their chief scientific officer for the Oklahoma Health Care Authority. And their conversation was, do you construe this as affecting your sales?

And I said, no, I construe this as companies like DLO or patients that go to a DLO or go to their primary care would never get tested. They're being banned from being tested. And you're focusing on low-income families. And that's — that's discrimination.

- Q. Now, was the work you were doing with regard to the Oklahoma Medicaid -- none of that involved not reimbursing skin prick testing; is that correct?
- A. This was -- this was just -- this was trying to get them to review their mind on doing a prior auth, which, by the way, the prior auths never worked. They had it rigged to where, even if you put a cover sheet on there, even said that they would automatically just shred it if it had a cover sheet on it.

So their prior auths that were sent in from the laboratory companies that utilized our instrument, they would just -- like I said, if you used a Diagnostic Laboratory or Clinical Pathology Laboratory or LabCorp and they put their cover sheet on it, the minute it came through the fax machine, if it wasn't

- by -- if it had that cover sheet, they would shred it right 1 2 there.
 - Q. And you mentioned you had a conversation with Oklahoma Medicaid?

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Uh-huh, yeah. And they were concerned. First, they go, well, you know, is this going to affect your -- affect your business?

I said, that's not my concern. My concern is that this is going to affect the landscape of patients, especially lower income demographic patients, from ever being tested.

Did we have something involved in that? Well, yeah. But if you look at it -- if you look at it from, you know, a cost perspective for the health care industry, when you're trying to talk to doctors and you're saying, look, out of one -- one dollar ever spent, two to three cents is really the diagnostic cost. And so, you, know we're -- here's the reason why you should test. It makes good sense. You're getting a proper referral.

So that's the reason why you want everybody across the board, whether they have commercial insurance or Medicaid or Medicare -- everybody to be covered for these diagnostic tests. We're designating ImmunoCAP. We're not singling out, you know, not using any kind of remote allergy labs. We're just stating, hey, here it is.

You wanted to increase access to allergy care to patients?

A. Absolutely.

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- Q. Do you think this policy change benefited the allergists?
- 3 A. I'm sorry. Repeat that one more time.
- 4 \ Q. Do you think this policy change benefited the allergists?
- 5 | A. I have an opinion, yes.
 - Q. What is your opinion?
- 7 A. The chief scientific officer for the Oklahoma Health Care
- 8 Authority, her husband was a key opinion leader pediatrician
- 9 that was part -- that was good friends with some Oklahoma
- 10 | asthma and allergy group. Yeah, it definitely benefited them.
- 11 | I mean, is it right? No, it's not right.
- 12 | Q. So your work with regard to this policy change on behalf of
- 13 Phadia was contrary to the interest of board certified
- 14 | allergists?
- 15 A. Yes, yes. And so going back to the original question --
- 16 sorry, I like to get off on a tangent because I'm passionate
- 17 | about this -- my job was to put together this timeline so that
- 18 | as people jumped into the teleconferences and they invited more
- 19 people, could be a variety of people outside of Phadia, you
- 20 know, then -- meaning outside, meaning, I think, DLO,
- 21 Diagnostic Laboratories of Oklahoma, might be interested in
- 22 | what -- you know, how to partner up to work to combat this
- 23 86003, the prior authorization.
- 24 Q. And you were asked some questions about the last page to
- 25 | this exhibit. It appears you thought that Ms. Winders and

- 1 Dr. Sigmon should meet; is that correct?
- 2 A. That's correct.
- 3 Q. And why?
- 4 A. They should -- you know, Dr. Sigmon was a key opinion
- 5 | leader. And he thought that it was -- through numerous
- 6 discussions about, you know, this Medicaid issue, you know, he
- 7 wanted to meet with her and, you know, not part of the Phadia
- 8 deal, to have a discussion. And he says, as well as RAS and
- 9 United Allergy Services, that's between the two of them. He
- 10 | just wanted the connection.
- 11 | Q. Do you know if they ever met?
- 12 | A. I have no idea. You can ask them that.
- 13 Q. Did you ever set up a telephone conference for Dr. Sigmon,
- 14 Ms. Winders and Phadia?
- 15 A. I don't think so. I think I just connected them via email.
- 16 Q. Did you have any conversations or communications in which
- 17 Dr. Sigmon and Winders were also included?
- 18 A. Not that I recall. You mean, like, after they would
- 19 have -- I don't even know if they had a discussion so --
- 20 Q. And there's a reference in here to "Ghost letter sent to
- 21 DLO from Fred Martin."
- 22 Do you remember being asked that?
- 23 | A. Yeah.
- 24 Q. Did that have anything to do with Mothers?
- 25 A. No.

- Q. Did Mothers participate in any of that ghost letter mentioned?
- 3 A. No. And actually, the ghost writing -- the vernacular on
- 4 that wasn't even mine. It was something from Ben Davol, and,
- 5 you know, prior to ever -- that movie Ghost Writer. I didn't
- 6 realize what it was. I didn't realize somebody else would be
- 7 writing it so --
- Q. Do you know if Ms. Winders ever told Dr. Sigmon that she's not interested in supporting sublingual drops?
- 10 A. I have no idea.
- 11 | Q. While you were at Phadia, did you engage in any efforts to
- 12 deal with remote allergy by affecting insurance company
- 13 reimbursement?
- 14 A. No. I don't have that kind of -- that's out of my --
- 15 | that's above my pay grade. I don't think any -- I don't
- 16 | think -- yeah, you can't -- no.
- 17 Q. So you didn't observe anyone at Phadia doing that?
- 18 | A. No.
- 19 Q. Did you observe any coordinated effort between Mothers and
- 20 Phadia with respect to insurance company reimbursement?
- 21 | A. No.
- 22 Q. And I want to go back to --
- 23 A. Phadia's not that big.
- 24 | Q. Sorry?
- 25 \parallel A. Phadia was not that big of a company. I mean -- so no.

- 1 | Q. And when you were selling products for Phadia --
- 2 | A. Uh-huh.
- 3 | Q. -- was patient safety something that mattered to you? Was
- 4 | it of concern?
- 5 A. Yeah. Yeah. Absolutely. More so when -- so you'll
- 6 see allergists utilize our testing for -- for food because
- 7 you're never going to -- you know, the prevalence of getting --
- 8 having an anaphylactic reaction from a -- from a food -- you
- 9 know, putting food on your skin from the skin test, there's
- 10 | bigger risk. So -- yes.
- 11 | Q. Did you distinguish Phadia's product from remote allergy
- 12 | from a patient safety standpoint then?
- 13 A. I separated ImmunoCAP from skin testing.
- 14 \ Q. And how did you do that?
- 15 A. Discussing the variety of benefits that ImmunoCAP has; that
- 16 you're not testing on the skin. It's not in vivo. It's in
- 17 | vitro. So there's less risk for anaphylactic reactions.
- 18 Q. I'm going to move on to the OIG opinion. You were asked
- 19 about that today. Do you remember that?
- 20 **A.** Yes.
- 21 | Q. Is the OIG a publicly available document as far as you
- 22 | know?
- 23 A. Yes, it is.
- 24 Q. Do you know if Phadia did anything to cause that OIG
- 25 point on to be issued?

- 1 | A. No.
- 2 Q. Phadia doesn't have control over the Office of Inspector
- 3 General?
- 4 | A. No.
- 5 Q. Are you aware of any facts that suggest that Mothers of
- 6 Asthmatics or Tonya Winders procured or did anything for that
- 7 | OIG opinion to come out?
- 8 A. No, no.
- 9 Q. Are you aware of any facts to suggest that board certified
- 10 | allergists did anything to procure that OIG opinion?
- 11 | A. No.
- 13 | have it in front of you?
- 14 | A. Yes.
- 15 \parallel Q. Do you see where it says, "AANMA is going to Congress to
- 16 stop fraud and abuse of patients and families with allergies
- 17 | and asthma and support access to quality patient-centered
- 18 | care."
- 19 Do you see that?
- 20 | A. Yes.
- 21 Q. Mr. Snyder, are you familiar with Mothers of Asthmatics
- 22 being a patient -- patient-centered advocacy group?
- 23 A. Yes.
- 24 Q. And are you familiar with Mothers of Asthmatics being a
- 25 ∥ nonprofit?

- 1 | A. Yes.
- 2 Q. And do you understand that Mothers is dedicated to
- 3 | eliminating death and suffering due to asthma and allergies?
- 4 | A. Yes.
- 5 Q. Do you think it benefits patients to be well informed about
- 6 their allergy treatment?
- 7 A. Without a doubt.
- 8 Q. Are you at all surprised that Mothers spoke out against
- 9 remote allergy?
- 10 | A. No.
- 11 | Q. That's what you would expect a nonprofit like Mothers to
- 12 | do?
- 13 A. Yes. Especially if it's not benefiting the patient.
- 14 Anything that's not benefiting the patient, so, I mean, that's
- 15 | the whole purpose of this, right?
- 16 MS. CHO-HERNANDEZ: Thank you. I pass the witness.
- 17 MR. LOW: I'll be brief, Your Honor.
- 18 REDIRECT EXAMINATION
- 19 | BY MR. LOW:
- 20 Q. Can we put that exhibit back up, Exhibit P-136, Roman?
- 21 You were just asked about this email where it refers to
- 22 what AANMA is going to do.
- 23 A. Okay. Yes.
- 24 Q. And it says -- it says, in quotation marks, "to stop fraud
- 25 and abuse of patients and families with allergies and asthma."

- Do you know why that's in quotation marks? 1
- 2 I have no idea. I did not --Α.
- 3 Okay. Q.
- 4 I did not write this. Α.
- 5 And you don't really know what AANMA was actually doing
- 6 then, did you? I think you said you only had one meeting with
- 7 Tonya Winders?
- 8 A. Face to face, yeah, I think. Yeah, as far as exactly what
- 9 they were -- that's a higher level than I was, a lot more --
- 10 let's put it, a lot more complicated level. I was fairly new,
- 11 trying to get a grasp on, you know, eight territories and, you
- 12 know, people coming at me from every direction so --
- 13 Q. And you mentioned your pay grade. So we're talking about a
- 14 time period where you're a district manager, right?
- 15 A. Yeah. So it's a figure of speech. It's above -- it's -- I
- 16 don't make decisions like that.
- 17 Q. Exactly. And do you make decisions as a district manager
- 18 who you're going to put in touch with people like Tonya
- 19 Winders?
- 20 It's -- it's within my scope, yeah.
- 21 Are you saying that David Esposito didn't direct you to put Q.
- 22. Dr. Sigmon in touch with Tonya Winders?
- 23 Α. No.
- 24 That's not your testimony, is it? Q.
- 25 I don't recall that being my testimony, no. Α.

- I mean, are you testifying, are you affirmatively 1 2 saying that's not what happened?
- 3 A. I don't -- I don't recall that. I'm the one who brought
- 4 Dr. Sigmon to Phadia, as far as, I think he would be, you know,
- 5 a good resource for helping us for offices that weren't
- 6 utilizing diagnostic testing.
- 7 Q. Yes. And your interaction was nil or none with Tonya Winders when she was at the company, right? 8
- 9 A. I don't -- this is kind of -- I mean, no offense, but I
- 10 don't remember Tonya that well. I mean, you know, I was -- as
- 11 a clinical sales consultant, you're focused in your territory.
- 12 As a district sales manager, she wasn't -- she wasn't, you
- 13 know, the clinical educator for us. I don't know what -- if
- 14 she was for other -- other districts so --
- 15 Q. Is it fair to say that whether or not Phadia had strategy
- 16 plans and a specific strategy, such as a payor strategy, would
- 17 be above your pay grade?
- 18 A. I would know.
- 19 Q. You would know?
- 20 I'm sure there'd be some discussions. You know, what's
- 21 going on in your district?
- 22 Such as in your emails? Q.
- 23 Α. What are you being --
- 24 Well, if you would know, then those would be in your
- 25 emails, right?

- 1 Α. Not necessarily.
- 2 And you're saying that you don't remember actually having a 3 teleconference with Ms. Winders and Dr. Sigmon?
- 4 I don't recall. And I think we've had this discussion. I
- 5 mean, we're talking about -- I mean, you subpoenaed me with an
- 6 old address I haven't been at for five years. So that kind of
- 7 gives you a timeline of how long -- I mean, and I even did a
- 8 deposition -- what was that? Three or four years ago? Three
- 9 years ago? Two years ago? So I specifically don't recall
- 10 that.
- 11 Q. Is it safe to say that the documents are going to be a
- 12 better reflection of what actually occurred?
- 13 A. I mean, if you have it on email, I mean, then you have it
- 14 on email.
- 15 Q. Or your -- whenever you detailed a timeline, for example,
- 16 that being the document? That's --
- 17 A. The timeline about what?
- 18 Q. About your meetings with -- teleconference with Tonya
- 19 Winders and Dr. Sigmon.
- 20 I don't know where you're going.
- 21 MS. CHO-HERNANDEZ: Objection, asked and answered.
- 22 THE COURT: Overruled.
- 23 THE WITNESS: I don't know where you're going with
- 24 this.

1 BY MR. LOW:

- Q. I'm not going anywhere. I'm just asking you a question.
- 3 A. Well, you're asking really vague questions. If you can
- 4 drill it down so I can -- I can answer your question
- 5 | specifically what you're wanting to know, then that would --
- 6 that'd be great.
- 7 Q. Whether or not -- whether or not there was any plan or
- 8 agreement with -- on behalf of Phadia and someone else, that's
- 9 above your pay grade. Is that fair?
- 10 A. For me to make that decision.
- 11 | Q. Right. You can't make that decision?
- 12 A. No. But I would be -- I'd probably be privy to
- 13 understanding if there was. At least there's an inkling.
- 14 | Phadia's not that big. I mean, it's not, like, a huge, you
- 15 know, several -- you know, tens of thousands of people. I
- 16 mean, people are -- it's pretty close. Especially if it would
- 17 | affect my -- the state of Texas, I'm sure that at least
- 18 somebody would know about it.
- 19 Q. And it's fair to say that documents will speak to that as
- 20 well, right?
- 21 A. If that's what you say.
- 22 | Q. And you said not that big. There's hundreds of salespeople
- 23 at the Phadia division of Thermo Fisher, aren't there?
- 24 A. Yeah. But I'm comparing it against -- like, I work for
- 25 Syneos Health. We have tens of thousands of salespeople; or a

- 1 pharmaceutical company that may have tens of thousands, if not
- 2 | hundreds of thousands of people across the country -- across
- 3 | the world. So when I -- in reference, when you have a couple
- 4 of hundred people across the country, that's not big.
- 5 | Q. And you were asked some questions about what's common as a
- 6 salesperson in the industry, for example, right?
- 7 | A. Yes.
- 8 Q. First of all, as a district manager, you don't make
- 9 decisions or would even necessarily know if Thermo Fisher gave
- 10 money to AANMA; is that right?
- 11 | A. No.
- 12 Q. That's out of your -- that's not in your scope?
- 13 A. Yeah. Unless -- unless somebody told me about it, then I
- 14 wouldn't know that.
- 15 Q. And if -- you know, who at Thermo Fisher and what their
- 16 intent is and whether or not they meet with an advocacy group
- 17 | like AANMA, that's also beyond your scope, right?
- 18 A. If it -- if it didn't relate to my district, then probably
- 19 wouldn't unless I heard it from somebody else.
- 20 Q. And you said it's common to gather information -- I think
- 21 you went through what's common to do as a businessperson,
- 22 | right?
- 23 A. Yeah. You do that with any job.
- 24 | Q. And it's common to promote your own product, like the
- 25 | ImmunoCAP product, right?

 $1 \parallel A$. Absolutely.

- Q. Is it common to suggest that other people's products, competitor products, are fraudulent?
 - A. No. You know what? That's what separates decent salespeople from really successful salespeople. You focus on -- you focus on your product. If you walk in there and start -- and start having a negative effect, you're giving a commercial for somebody else's product.

That's the reason why I won ACE award three times in a row -- ACE, Academy for Continual Excellence. It's being one of the best in the company. Winning it once is hard; twice is really difficult; and three times in a row.

And how I did that and how I conveyed that message to my reps was focusing on the task at hand, your product, your — the offices that aren't utilizing remote allergy labs or the offices that used it in the past but no longer do it. Focus on the low-hanging fruit. Focus on what you can do.

- Q. And I think I've read your email. So I understand. But I think are you agreeing that it's uncommon to suggest a competitor product is fraudulent?
- A. Are we talking about me?
- 22 Q. Just, you were testifying about --
- 23 A. You're talking about in general. I'm trying -- I'm trying 24 to --
 - Q. Well, you testified for about, you know, five minutes about

- what's common as a businessperson. And so I think --1
- 2 Α. For me, yes.

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- 3 -- it's fair for me -- so you were just testifying as to 4 yourself, what you said?
 - Well, I can't answer for anybody else.
 - MS. CHO-HERNANDEZ: Objection, argumentative.
 - MR. LOW: I'll rephrase.

I mean, you're asking would I -- would I THE WITNESS: know that -- you know, Joe Frost does with his team as far as -- or what, you know, Ahmed that we just looked at in P-136, whether, you know, Ahmed -- how he conducts his sales. I'm not there. That's not my concern.

My concern is -- is how I sold. And, you know, everybody has their own style of management, that -- I mean, or style of selling, but how -- what I thought was the best way to conduct it.

- 17 BY MR. LOW:
- 18 Q. So you can only testify as to what you did within Phadia, 19 not the other common --
- 20 Yeah. We went through this in the deposition. I can only 21 speak for me.
- 22 Q. Okay. And in your history as a salesperson, is it common 23 to coordinate with competitors?
- 24 A. Coordinate between competitors?
- 25 Q. With other competitors.

- 1 I don't understand the question. What do you mean 2 "coordinate with competitors?" Like me meet with competitors? 3
- 4 Right. That's uncommon, right?
- Yeah. You wouldn't -- why would I meet with competitors? 5
- 6 And is it uncommon to have advocacy groups send letters on 7 your behalf? Is that uncommon as a salesperson?
 - Nobody would send -- I don't understand. Do you mean they get into my computer and type out an email on my behalf?
- 10 Q. Uh-huh. No, I'm just saying. Just asking them to do so, 11 that would be uncommon as a salesperson, right?
- 12 MS. CHO-HERNANDEZ: Objection, lack of foundation.
- 13 THE COURT: Overruled.
- 14 BY MR. LOW:

No.

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- 15 Q. Would that be uncommon?
- 16 Α. Yeah. I would think so.
- 17 I'm sorry? Q.
- 18 Yeah. I mean, unless they -- unless they broke into my 19 house when I wasn't there and somebody got behind my computer 20 and logged into all the VPNs and all the passwords. And, you
- 21 know, I can hardly remember my own password. So good luck.
- 22. Q. And, finally, I want to make clear, and I think you said 23 this in your deposition, the OIG advisory opinion itself was 24 not an approved marketing material for Phadia; is that right?
- 25 MS. CHO-HERNANDEZ: Objection, asked and answered.

1 THE COURT: Overruled.

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THE WITNESS: Do you want my opinion? Overruled doesn't mean -- overruled. Sorry. Approved doesn't mean -apologize, Your Honor.

Approved doesn't necessarily mean it's illegal. So -- but, no, we were -- it's never -- you don't -- you don't go out there and promote an OIG statement. I mean, you don't -- that wasn't -- it isn't something that we did.

The doctor -- like we've talked about earlier, and in my deposition, as we discussed at great length, if a doctor came to a salesperson, me, and said, hey, what's this OIG statement? You can lead them to Google. And I think you and I went back and forth during my deposition about what Google is. And everybody knows how to Google something. But as far as --BY MR. LOW:

- I was -- you understand that there are approved and unapproved marketing --
- 18 A. Well, you got to understand, was it in our Phadia ImmunoCAP 19 marketing piece that was signed off by the attorneys?
 - Q. Right.
- 21 A. No. It's a public document.
- 22 Q. Okay. And was -- were you ever aware of any of the AANMA 23 articles being an approved marketing material of Phadia or
- 24 Thermo Fisher?
- 25 A. No.

297, 298, 186, 300, 301, 304, 306, 309, 310, 223, 311, 77, 98,

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608 and 609 admitted)
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              THE COURT: Next witness.
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              MR. LOW: Yes, plaintiffs call Nicolas Hollis.
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         (Witness enters courtroom)
 5
              THE COURTROOM DEPUTY: Please raise your right hand to
 6
    be sworn.
 7
              THE WITNESS:
                            Stand up?
8
              THE COURTROOM DEPUTY:
 9
         (The oath was administered)
10
              THE COURTROOM DEPUTY: Thank you. You may be seated.
11
               NICOLAS HOLLIS, PLAINTIFF'S WITNESS, SWORN
12
                            DIRECT EXAMINATION
13
    BY MR. LOW:
14
       Good afternoon.
    Α.
15
     Q.
       Please state your name.
16
        My name is Nicolas Hollis.
     Α.
17
        Mr. Hollis, where do you live?
     Q.
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     Α.
         I live in San Antonio, Texas.
19
     Q. And are you married?
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        Yes. I've been married for 32 years.
    Α.
21
        And do you have any children?
     Q.
22
    Α.
         I have three children.
23
       And where did you grow up?
     Q.
24
         I grew up in New Zealand and Australia.
     Α.
        Okay. And did you -- can you give me your educational
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- background after high school? 1
- 2 I went to Sydney University, and I did a degree in
- 3 economics. I was also going to do a degree in law but decided
- 4 it wasn't for me. Sorry.
 - Q. Understood.
- 6 At some point did you move to the United States,
- 7 apparently?

- I moved to the United States in 1983.
- 9 Okay. How did you end up in San Antonio?
- 10 I met my wife in New York. She was a Texan girl, and I
- 11 ended up in Texas. I think that happens a lot.
- 12 And how long have you been in San Antonio?
- 13 I've been in San Antonio now 25 years.
- 14 Q. And can you tell me if you have a connection to United
- 15 Biologics, LLC or United Allergy Services, the plaintiff in
- 16 this case?
- 17 A. Yes. I was their -- the founder and CEO of United
- 18 Biologics from 2009 through 2014.
- 19 Q. Before that, what businesses were you involved in?
- 20 Well, immediately prior to United Biologics, I worked on
- 21 redeveloping the San Antonio River as a chairman of the River
- 22 Foundation. So the additions that we made on the north side
- 23 and south side, I spent five years doing that.
- 24 Prior to that, I owned a cyber security company here in
- 25 town. We used to employ a lot of the people coming out of the

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Air Force, and we did a bunch of work with the federal government.

Prior to that, I had what they call an angel group where we organized a bunch of investors in San Antonio. The mayor asked me to see what we could do about funding the tech sector here to create better quality jobs in San Antonio. So I did that for about two years. That was also a nonprofit.

And then, prior to that, had a telecommunications company. What we did was we put 800 numbers for the parents of kids who were away at college. This was before they had cellphones. So you could -- if your child was away at school, they could use an 800 number to call you.

And then, obviously, prior to that, I was in New York in the banking business.

- This jury's already heard about the business of United Allergy Services, but I'm going to ask you for, as it pertains to that -- that business for a period of time. Is that okay? You were CEO until what -- when?
- I was CEO until about mid-2014.
- First of all, I'm going to ask you for a period of time from March of 2011 to April 2015. After you were CEO, were you still affiliated with the company?
- A. After I stepped down as CEO? Oh, yes. I'm still a board member of the company.
- So you're currently on the UAS board?

1 Α. I am.

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- 2 Okay. And in March 2011 you were obviously a CEO, correct? Q.
 - That's correct. Α.
 - The CEO. Q.
- 5 MR. CARTER: Your Honor, I don't know what this 6 graphic is. It's not in evidence.
- 7 It's just a demonstrative. It's a MR. LOW: 8 demonstrative. I'll establish it.
- 9 THE COURT: Okay. Go ahead.
- 10 BY MR. LOW:
- 11 First, explain to me, if you can, just generally how United 12 Allergy Services grew from 2011 until present.
- 13 Well -- until the present? Α.
- 14 Q. Correct.

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- 15 Well, we were growing very rapidly really from the founding 16 of the company in about 2009. We had sort of stumbled, the 17 wrong turn, but we had a very intentional interest in allergy. 18 There seemed to be a big disconnect between the numbers of 19 allergists there were in the country and the numbers of people 20 with allergies. Especially here in San Antonio. I mean, it's
- 21 just -- half the people I know have allergies. So we thought 22 this would be an excellent business.
 - So starting in 2009 through -- really through about 2014, we had exceptional growth. We had -- we had some bumps along the way like every other growing business. But come 2014, we

- Q. We'll come back to that.

 But let's first -- the company was founded here in
- 8 San Antonio, correct?

actually, 2013/2014.

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- 9 A. It was founded here in San Antonio.
- 10 \parallel Q. And it used to be just local doctors; is that right?
- 11 A. We had local doctors. We began with local doctors, as you
- 12 do. This is the beginnings of any business, is the people you
- 13 know. And then we expanded out across the country over a
- 14 period of time.
- 15 \parallel Q. And expanded in which direction?
- 16 A. Well, we really followed where the wind blows, in a sense
- 17 | that the allergies blow across the -- sort of the bottom of
- 18 America and then go up the East Coast up to sort of through
- 19 New Jersey. So we expanded along that sort of pathway where
- 20 the most allergies were prevalent and also in states where it
- 21 was practical for us to do business.
- 22 Q. Okay. And can you name some of the states as of March 2011
- 23 | that United Allergy was in?
- 24 A. Sure. At that point I believe we were -- we had started in
- 25 Colorado. I think we were in Arizona at the time. We were in

- We were in Oklahoma. We were in Louisiana. 1 Texas. 2 South Carolina. We were in North Carolina. We were in
- 3 New Jersey. I think that's about -- and maybe in Illinois as
- 4 well, from memory. I'm sorry.
- 5 So, generally, for the most part, you were in the south and 6 the southeast? Would that sound about right?
- 7 The south and the east, I guess, would be the best way of 8 describing it. We sort of hugged the coastline that way.
 - Would that include Georgia? Q.
- 10 Α. It did include Georgia, yes.

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- 11 Q. Okay. Sorry. My penmanship is not the best. 12 And then did you continue to grow after that?
- 13 We continued to move more into the sort of Midwest, sort of 14 north, up into -- up into Iowa, Nebraska and places such as 15 that and more into the Midwest and the plains states. We 16 weren't in California. We basically, as I said, were more in 17 the middle and up towards the East Coast.
 - Q. Probably want to back up just to kind of get a sense. when you started this business, did you end up working with any board certified allergists?
 - A. No. We had a board certified allergist as our chief medical officer. But our early attempts -- in fact, all of our attempts to meet with the allergists and their societies were completely rebuffed. We thought if we were going to be addressing allergy with primary care physicians, it would be

useful to reach out to the people who had been doing this for a long time and see if we can get some expertise from them and some guidance.

However, they did not see it quite the same way. In fact, they rebuffed us instantly and refused to even respond to our letters.

- Q. Maybe a little more clarity. First, who was your board certified allergist medical officer?
- 9 A. He was our chief medical officer, a gentleman called
- 10 Dr. Frederick Schaffer.
- 11 | Q. And where is he located?
- 12 A. He's located in Charleston, South Carolina.
- Q. Okay. And who -- which allergists did you reach out to and generally when?
- 14 generally when?

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- 15 A. We had -- Dr. Schaffer is a board certified allergist, is a
- 16 member of all of the major allergy societies. So he said he
- 17 would write letters on our behalf to introduce us to the
- 18 | allergy societies and to the people who do all the science
- 19 there, to see what we could do about improving -- well, not so
- 20 much improving, but helping us grow as a business to make sure
- 21 | that we do everything right.
- 22 Q. And generally, what timeframe? Would that have been around
- 23 2011?
- 24 A. That would have been, I believe, late 2010, early 2011, in
- 25 that timeframe. Dr. Schaffer joined us in, I think, early to

mid-2010. So he felt it was important for us to be part of
the -- you know, what was going on in the professional practice
of allergy.

- Q. And these people he reached out to, can you name the organizations?
- A. There's a lot of acronyms. I don't know if you've heard them all. We have what we call the AAAAI, the JCAI and the AACAI, which is they refer to, I think, as the Joint Council, the College and AAAAI. They're the three big well, they're the three groups that represent the allergists in the United States.
 - Q. Prior to that time, so early on, did you ever have any dealings with allergists?
- 14 A. Prior to Dr. Schaffer?

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- Q. Maybe I should ask it this way: You said you had bumps in the road early on. What types of bumps besides business bumps did you have?
 - A. Well, almost immediately after us opening, there was a particular allergist here in San Antonio, Texas, who decided that he was single-handedly going to try and put us out of business, and began reporting our physicians to the Texas Medical Board and suggesting that what we were doing was outside of the standard of care and dangerous. So —

MR. CARTER: Your Honor -- Your Honor, I'm going to object to hearsay. And can I take this witness on voir dire?

1 THE COURT: No. The objection's overruled.

MR. CARTER: Okay.

THE WITNESS: So we ended up in a position where our physicians found themselves very early on defending themselves against allegations of the Texas Medical Board.

BY MR. LOW:

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- Q. And you're aware of the actual materials that were sent back from the Texas Medical Board. Have you seen them?
- 9 | A. Yes.
- 10 Q. And what was the result of those complaints?
- 11 A. The result of all of those claims, that the Texas Medical
- 12 Board found that the primary care physicians were practicing
- 13 | within their license and within the standard of care.
- Q. You expanded to other states. Did you ever have issues
- 15 | with any medical board anywhere finding substandard care?
- 16 A. No, we did not.
- Q. Okay. And then this graph that you have in front of you,
- 18 have you seen this before?
- 19 A. This particular graph, yes, I think -- well, you shared it 20 with me earlier today.
- 21 Q. And would you say it looks similar to the growth pattern of the company?
- 23 A. Yes. It looks very similar to -- actually, I think it's a very close description of how we grew and stopped growing.
- 25 MR. CARTER: Your Honor, I'm going to object to the

graph because it's obviously a graph that Mr. Low created or 1 2 drafted, and not this witness. He just saw it today. So I'm 3 going to object to this graph coming into evidence.

THE COURT: Overruled.

BY MR. LOW:

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- Q. And it looks like the graph goes up and down. So I'm going to ask you about a little bit of these things. Okay?
- 8 Yes. Certainly. Α.
- 9 First of all, it looks like you're growing up until -- what 10 does that look like to you -- summer, August of 2011?
- 11 Α. August of 2011, yes.
- 12 And growth pattern, I think you were describing Q. 13 moving through the south and the southeast; is that right?
- 14 That's correct. Α.
- 15 Okay. And what's the first event that you remember that 16 kind of slowed the growth of the company?
- 17 A. As I said, if you look just there, by August of 2011, we 18 were sort of growing to the right, things are sort of moving up, and then there's a big dropoff there. That was a situation 19 20 where BlueCross BlueShield of Texas -- which then we were very
- 21 heavily concentrated in the state of Texas, we were expanding,
- 22 but the majority of the people were in Texas -- decided --
- 23 well, actually ended up doing some utilization audits and a
- 24 special investigation of some of our clinics and some other
- clinics in the industry. But, more importantly, stopped 25

So we had to go up to Dallas and meet with the medical -chief medical officer there. And we ultimately came to a
successful resolution where they began paying again and we
moved forward. But over that period of time, it was -- it was

22 pretty devastating in terms of our business.

23 BY MR. LOW:

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Q. And I can tell you're talking just a little quick for the court reporter, so because I like to keep him happy, I'll

1 remind you to slow down just a bit.

And do you recall how much money was at issue with the BlueCross Texas issue?

- A. My memory, the number that sticks in my mind was about \$9 million, I think.
 - Q. And \$9 million in terms of what? Claims paid?
- A. Where we had done the work, where the claims were filed with the insurance company and the insurance company did not pay those claims.
- 10 Q. Okay. And you say the claims were filed. Who were the claims filed by?
- 12 \blacksquare A. The claims were filed by the -- our doctors.
- 13 Q. Okay. And you're in contract with these doctors, correct?
- 14 A. That's correct.
- 15 Q. Okay. And so whenever BlueCross BlueShield upheld payment,
- 16 | it was for \$9 million of claims they had owed to the doctors?
- 17 MR. CARTER: Objection, leading, Your Honor.
- 18 | BY MR. LOW:

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- 19 Q. Is that right?
- 20 THE COURT: Sustained.
- 21 MR. LOW: Okay. Let me back up.
- 22 BY MR. LOW:
- 23 Q. At some point, you reference having resolved the issue.
- 24 How did that issue resolve with BlueCross Texas?
- 25 A. As I said, we went to meet with the medical director, and

1 they wanted to -- they wanted to map the medicine to the -- it

- 2 was -- I think it was every 60 days, they wanted to pay every
- 3 60 days for the medication as it was delivered to the patient.
- 4 Q. You're mentioning payment by health insurance companies. I
- 5 think it may be helpful to understand, how many health
- 6 insurance companies do your doctors deal with on a daily basis?
- 7 A. I believe -- certainly when I was running the company, we
- 8 had as many -- I understand as many as 1,500 insurance
- 9 companies across the country were paying claims.
- 10 | Q. And do they all pay the same way?
- 11 A. That is the one thing they don't do. They all have their
- 12 | own way of paying. Some of the -- some of the claims are paid
- 13 | immediately. Some of the claims are paid over a period of
- 14 | time. Some have different volumes that they want on different
- 15 days. It's all over the place as to how they pay the
- 16 physicians.
- 17 Q. Okay. I think you were here for opening but not any other
- 18 part of this trial, correct?
- 19 A. No. I just saw the opening.
- 20 Q. Okay. Are there some insurance companies that will pay for
- 21 the medicine all at once for a full year's worth?
- 22 A. For -- yes, there are -- I would say the majority of the
- 23 insurance companies actually pay for the -- for the medicine
- 24 upfront.
- 25 Q. Okay. And are there others that pay over time, I guess?

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There are a number that pay over time as well.
 1
    Α.
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        Okay. The BlueCross BlueShield policy of, you mentioned
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     every two months or 60 days, was that common or unique?
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        That was -- that was individually negotiated with them.
                                                                  Ιt
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     typically wasn't the way that the people were paying at the
 6
     time. It was more -- again, typically they would -- they would
 7
     either pay upfront or they would pay -- in the case of, say,
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    Medicare, they would pay over a six-month period.
 9
     Q. Okay. And you were saying that the drop occurred around
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    that time. I don't understand. If they -- if they actually
11
     ended up paying the claims, what was the big deal?
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    A. Well, what happens, again, there were a combination of
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     things that -- what they call the utilization order and also a
14
     special investigation. When -- we don't quite know what
15
     triggered BlueCross BlueShield to begin those audits. We had
16
     our suspicions, but what occurred was they began to go to all
17
     of the physicians, and they would -- you know, they would come
18
     in and say, hi, I'm from the fraud unit, or they would call the
19
    physicians' patients and say that, your doctor's being
20
     investigated for fraud. And they would go to our largest
21
     customers and they would send their teams in there and do these
22
     audits that would take an indescribable amount of time and
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     effort for the doctors.
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        So during that time, a doctor is -- they just stop testing.
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And if they're suspicious about their largest payor, they get

suspicious about, well, maybe another payor is going to stop 1 2 So what do they do for that period of time? They stop 3 using our testing and they -- well, they stop working with the 4 company. So your revenue drops precipitously until you can get 5 a resolution that the insurance company's happy with and the 6 doctors are happy with. And then you have to say, okay, it's 7 all clear. And then everybody slowly moves back to what they 8 were doing before. It's just them being cautious, and I don't 9 blame them. 10 Q. And did, in fact, everybody slowly move back? 11 In the case -- at that particular time, yes, we ended up 12 maintaining most of our customers at that particular point in 13 time. There were some, however, that just said, Look, this is 14 three or four percent of my revenue. I'm not prepared to risk 15 losing my contract with BlueCross BlueShield or another major 16 carrier, and they just stopped doing business with us, 17 unfortunately. 18 Q. It looks like after that time there's a trend up. What was 19 happening with the company after August of 2011? 20 A. Well, we were -- as I said, we were on the rebuild again. 21 This was a market -- you know, as we -- as we grew, we became 22 more, I quess more confident in what we were doing. We were 23 doing, I think, a very good -- we had got a very good medical 24 board. We had an excellent, you know, chief medical officer

there. We felt confident about what we were doing. And there

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was tremendous amount of demand in the marketplace for primary care physicians to be able to treat allergies.

So, as I said, that level of confidence, and we began to grow. We began to grow rapidly again. We got -- the physicians that were -- you know, that had been frightened felt confident again, and we started moving forward and growing.

- Q. Okay. Tell me some of the places at this stage that you were growing into, not only just the states, but the types of communities, in terms of size.
- A. Well, the beauty of working with a primary care physician is there's a primary care physician in every community. So we ended up moving out to, like, places like west Texas because there were gaps in the market. There were places where you have to drive 70, 80, 90 miles to get to an allergist, whereas you had a primary care in your local town.

So we found a lot of the expansion that we were doing was into sort of more rural and remote areas that weren't being served by the marketplace at the moment.

- Q. At some point did you ever encounter something called the OIG advisory opinion?
- Yes. Α.
- Now, what is that? What's the OIG advisory opinion?
- A. Well, it's my understanding that an OIG advisory opinion is an opinion sought by a company in order to see whether their business model would pass muster with the government. The

government has very specific rules about what they will pay and 1 2 what they won't pay.

It's my understanding -- well, it's my understanding that somebody applied for an OIG opinion in a name of a company that was supposed to look like us or looked very close to us.

MR. CARTER: Your Honor, I'm going to object to this. This is outside the scope of his question. I think his question was, what is his understanding of an OIG opinion, not how this process happened in this case.

THE COURT: Sustained.

MR. LOW: Let me follow up, if I may.

- 12 BY MR. LOW:
- 13 Q. Are you specifically familiar with OIG Advisory Opinion
- 14 11-17?

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- 15 Α. Yes.
- 16 Now, when did that come out? Do you recall? Q.
- 17 Α. That came out the day before Thanksgiving in 2011.
- 18 Thanksqiving's in November, correct? Q.
- 19 Oh, yes, sorry. We don't celebrate Thanksgiving where I'm 20 from.
- 21 You say I didn't? Q.
- 22 No, no. I said we don't. It's not a date that rings in my 23 mind. I've got good at it now that I'm living in America.
- 24 MR. LOW: We'll take judicial notice -- or move for 25 judicial notice, Your Honor. No. I'm joking.

NICOLAS HOLLIS - DIRECT

1 BY MR. LOW:

- 2 Q. So after the OIG advisory opinion had come out, did you
- 3 find it?
- 4 | A. Yes.
- 5 | Q. When did you discover it?
- 6 A. We discovered it as it came out because we had a public
- 7 relations firm that was looking for articles and anything that
- 8 pertained to the allergy business. So it came up on the wire
- 9 and it was noticed immediately.
- 10 Q. Okay. And then what did you do when you -- when you saw
- 11 **∥** it?
- 12 | A. Well, the first thing we did was -- because it was -- we
- 13 | sought counsel to see exactly what the nature of this OIG
- 14 point on and what it meant to United Allergy Labs because it had
- 15 | been sought by a company called Universal Allergy Labs, with
- 16 the acronym -- with the -- in parenthesis "UAL." So obviously
- 17 | we were very concerned. So we reached out to an expert, and he
- 18 | filled us in as to what an OIG opinion means, why it's sought
- 19 | and what impact it has on us as a company.
- 20 Q. Okay. Were you concerned about your physician customers
- 21 seeing it?
- 22 | A. Well, we -- we were concerned about our physician -- well,
- 23 | in a sense -- we were transparent. In fact, what we did was,
- 24 | is we alerted all of our customers and put -- and we created an
- 25 | open hotline. And I manned that hotline with our -- with our

senior management team for, I think, three or four calls the following week. Obviously, the Thanksgiving weekend, nothing went on. But come Monday, we opened up a hotline, and we waited for our doctors to call in.

One doctor called in, which we were surprised about. So we filled them in on what we'd been told from our attorney. And sort of that was it. We put the phone down and assumed that that particular, you know, sort of thing had passed.

- So one call? Q.
- Α. One call.

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- 11 And did that customer end their relationship?
- 12 No, not at all. They were just seeking clarity as to what 13 the OIG opinion meant.
- 14 Is there some time after that that you did receive calls, 15 and numerous calls, about the OIG advisory opinion?
- 16 MR. CARTER: Objection, leading, Your Honor.
- 17 THE COURT: Sustained.
- 18 BY MR. LOW:
- 19 Q. Did that ever change in time, that you received just one call as opposed to --20
- 21 A. Oh, yes.
- 22 Q. Okay.
- 23 I think, if my memory serves me correctly, it was somewhere 24 in about March of 2012. As I said, it was very quiet until 25 that particular point in time. There was very little feedback

from the OIG opinion. And all of the sudden, it was like the switchboard lit up. There were people calling in from all over the place. Our physicians were concerned. They were worried that what they were doing was -- this particular treatment, that it was illegal; and that there would be -- that they would get into trouble.

The other thing that occurred is all of the sudden our salesforce, you know, they had been speaking to doctors and they were quite a long way into the contracting process. And the next thing you know, they wouldn't even get a call back. And no one could understand why.

All of a sudden our sales fell off the face of the Earth. And also, all of our physicians, again, got nervous, started reducing their testing, started reducing seeing patients in the allergy field. And I think if you look at that graph, you'll find that it just drops off a cliff in about February 2012.

- Q. To be fair, you first said March. So I'm going to change it to March.
- 19 Yeah. I'm sorry. It's your graph. It's not mine.
- 20 Well, I want to be consistent with your understanding or 21 your memory.
- 22 A. Understood.

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- 23 Q. What did you do when you started receiving these calls in 24 that timeframe, in terms of how did you respond?
 - A. Our response really was to go back to the opinion that we

had received from our legal counsel who had expertise in that 1 2 area, Kevin McAnaney. And it's my understanding -- well, it 3 was our understanding that he was someone who was very well 4 versed in the field. So --5

MR. CARTER: Your Honor, I'm going to object to any communication or conversation with Mr. McAnaney.

THE COURT: Overruled.

THE WITNESS: So that particular document that he created for us, we would then share with our physicians and have whatever -- and they could run through and they could make their own judgment whether, in fact, this was something that was, you know, going to be dangerous or deleterious to their business.

We also -- you know, we encouraged them to speak to their health care attorneys and have their health care attorneys look over these particular documents to make -- that particular document to make sure that they felt comfortable continuing to do business with us.

BY MR. LOW:

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- And how was the response generally? Did that make them all comfortable, none comfortable, somewhere in between?
- 22 A. I think the best thing to say is the graph speaks for 23 itself. There were a number of people that were very 24 uncomfortable. We did lose a number of customers in that. We 25 lost some very large customers because of that.

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We also had, as I said, the chilling effect of the doctors not doing anything. So I would say maybe about 75 to 80 percent -- again, this is just from memory -- we maintained those customers and they went back to working with us. But we lost, I think, a good chunk of customers, but more importantly, some very large and very important customers in that whole process.

- Q. Okay. And then it looks like after that point you're kind of generally trending up. Was there -- were there -- and some up and some down. What was occurring in that time in the company? Anything that comes to mind?
- I think if you look towards sort of 2013, that little spike, the little thing that goes down again just before the big peak, we started seeing letters from -- being circulated about us being fraudulent and that our -- that there were -what we were doing was bad medicine; it was dangerous; that we were ripping patients off. And they were being widely circulated, and that also had an impact.

Again, you know, doctors have reputations. They have patients. They have a place in the community. And when people start saying things like that, it matters to them. They're not just ignorant of this. So when someone splashes mud on them, they stop what they're doing, and then they spend some time to wash it off.

If I could, do you recall if any of those letters were

published by AANMA? 1

- 2 A. Both of those letters were published by AANMA. One, I
- 3 think was called Patients, Not Piggybacks. I think the other
- 4 one was something to do with fraud, and two separate letters
- 5 that went out to, I believe, their millions of customers, or
- 6 whatever they call them.
 - Q. Let's look at the first one. This is Exhibit Plaintiff's
- 8 76. Is this the -- I think you said "Patients, Not
- 9 Piggybacks." Did you -- or maybe it's the accent. Did you say
- 10

- 11 Α. No, piggybanks. Yes. Sorry.
- 12 Q. That's my hearing.
- 13 Is this the article you're referring to?
- 14 Α. Yes, it is.
- 15 Okay. And it looks like it was published in April 2013,
- 16 correct?
- 17 Α. That's correct.
- 18 I want to ask you, when did you first see this article, if
- 19 you can remember?
- 20 This article came to me through our chief medical officer.
- 21 He's sort of heavily steeped in that sort of circulation. And,
- 22 you know, he's out there in the allergist community, and he saw
- 23 this article and gave it to me.
- 24 Q. You recall about what timeframe that was?
- 25 You're stretching my memory. I'm sorry. Α.

That's fine. Q.

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Do you recall if it's close to when it was published or just very recently?

- A. Oh, no. We saw it within -- you know, within a week or so of when it was -- when it came out, supposedly, I think. remember the timeframe being pretty quick.
- Okay. And how did you feel about the article?
- Well, very disappointed. We felt that it mischaracterized what we were trying to do. But, more importantly, it maligned our customers. You know, primary care doctors, these people work very, very hard. As I said, they have reputations. They're there on the front lines every day. They see 30 and 40

And here's an opportunity for them to do something a little more expansive and help their patients. And as soon as they start doing it, they get maligned in articles like this. And we just felt it was -- it was pretty unfair.

Q. And did you do anything as a response?

patients a day. They work extremely hard.

Well, we made overtures to AANMA, or I think they referred to themselves as Mothers at that particular point in time.

Around this article, there was also an industry day. So we had -- we had our -- a person who was working with us up in Washington reach out -- it was a lobbyist actually -- reach out to AANMA and say that we would like to represent primary care and bring some of our physicians to congressional allergy day.

So both our comments about stop -- please stop sending these letters and can we join in the -- and be part of the congressional allergy day? The answer was a definitive no.

- Q. Okay. And you said you reached out through a lobbyist. Who was that?
- A. That was a woman -- actually, that was a gentleman called

 Corey Lewandowski, and I believe also a woman called Peggy

 Binzer also made some approaches. So we approached, I think,

 on two different people.
- 12 | Q. And who is Peggy Binzer?

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- 13 A. Peggy Binzer is an attorney in Washington, D.C., that
 14 assisted us with setting up the AAAPC.
- Q. And at the time that she reached out, is this -- were we in -- obviously, it's after April 2013 based on what you were saying, right? Was she involved with AAAPC at that time? Let me back up. I'm sorry.
- 19 Peggy Binzer, did she ever have any role at AAAPC?
- A. She was -- I think she actually -- she was a person who was, I think, spearheading it at the time from the executive director's perspective.
- 23 Q. Okay. So she was the executive director of AAAPC?
- 24 A. Yes. Yeah.

25

Q. And at that time did you do anything else as it related to

AANMA in terms of reaching out or not or any other response 1 2 from you? 3 MR. CARTER: Objection, leading, Your Honor. 4 THE COURT: Overruled. 5 THE WITNESS: No. As I said, we were pretty severely 6 rebuffed. And based upon what we were -- we were hearing about 7 AANMA's view of us, we didn't really pursue this terribly much 8 further. 9 BY MR. LOW: Q. Okay. And I'm going to write "piggy banks." You know what 10 11 I mean by that, this article? 12 Α. Yes. 13 Okay. Now, looks like after that drop, there's pretty --14 is that a steep climb? Let me just back up and ask this. 15 After that timeframe, then moving forward, how did the 16 company do? 17 A. We were starting to do a lot better. It had a lot to do 18 with the fact that, you know, all of these things that had gone 19 on in the past, we were pretty much on top of. You know, we 20 knew how to answer the questions when our salespeople were 21 told, Well, what's this OIG opinion? You know, it's got to be 22 about you, and all of the things that people were saying out in 23 the marketplace. We ultimately got our physicians comfortable

24 that what they were doing was certainly legal; it was good 25 medicine; that it was safe.

24

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And I think around that time, we were actually publishing our safety studies. So we were then armed with safety studies. We had an organization, the AAAPC, that was working with us that was representing primary care. So there was a lot of validity to the company, and there was a lot of validity at that point in time to the primary care physicians actually doing allergy. There was a level of comfort.

So things went right back to pretty much us going back to the trajectory that we were on before, and we'd sort of sailed past all of these waves that other people had created for us.

- Q. Okay. And then did you keep expanding into additional states at that time?
- A. I think what we were doing is actually infilling in the states. You know, we had -- you know, there are, I believe -we did the math. There was some 80,000 primary care physicians that were -- we felt would work well with our particular service.

So rather than just keep going into states and other states and other states and expanding further and further, we felt that we could -- we may as well just concentrate in the states that we were in. And we were -- we were -- you know, we were in high-allergy states. So there was no point just expanding and expanding into different states.

So we started to do what we call infill, which is a lot more practical. That way we can have more staff, more people.

- So if somebody needs a day off, we can always replace them, so we're always there the whole time so --
- Q. At its height, how many states was United Allergy in, if you could recall?
 - A. I'd say almost 30 states.

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- Q. Okay. And do you recall a period in time where revenues declined for the company?
- A. Well, we had the little blips created by various people
 along the way. But the real -- the real problem occurred in -started occurring in the beginning of 2014, I'm going to say.
- 11 Again, your graphic is -- pretty much describes what happened 12 to our business at that particular point in time.
- Q. Do you know why, in terms of -- your revenue was declining?

 What were you seeing on your side?
 - A. Again, somebody had figured out a way to upset our doctors again, to frighten them, to frighten them from taking allergy patients, from frightening them from working with us. And that was a sustained effort.
 - MR. CARTER: Your Honor, I object. This is sheer speculation.
 - THE COURT: Well, let's try to get back to some specific questions and facts.
- 23 MR. LOW: Yeah. Let me -- let me repose it.
- 24 BY MR. LOW:
- 25 Q. And I think you said something early on. But was there a

MR. LOW: Yes, Your Honor. And we still try -- intend to close tomorrow. We will finish with Mr. Hollis. We will also have a very short clip of Ms. Schroeder, Laurie Schroeder, which Your Honor's already ruled on.

24

1 THE COURT: Okay. 2 It's possible we play Sublett but probably MR. LOW: 3 unlikely given our limitation on time. And then live -- we will have Kennedy live, Gonzalez live and House live. 4 5 THE COURT: Okay. 6 MR. PRICHARD: In that order? 7 MR. LOW: Actually, I'm not sure. It may depend on 8 when, for example, Dr. Gonzalez could be here. 9 MR. PRICHARD: That seems like more than a day to me, 10 realistically. 11 MR. LOW: Well, that's probably why I won't play 12 Sublett. But it probably depends on how much cross there is of 13 Mr. Hollis and whether or not it's within the scope. 14 MR. CARTER: I will have a full cross, Your Honor, 15 unless I want to call him in my case-in-chief. 16 MR. PRICHARD: My question -- my inquiry is -- I'm 17 trying to get ready for tomorrow. You know, I hear you, 18 Mr. Low, about Dr. Gonzalez. But I think you got a pretty good 19 idea of who you're going to call in what order. 20 MR. LOW: Okay. Well --21 MR. PRICHARD: I mean, I just -- so we don't have to 22 kill ourselves if somebody's not coming tomorrow --23 MR. LOW: Let me -- can I do this? If we're going to 24 cut a live witness, it will be Kennedy. So I think you can 25 safely assume Dr. Gonzalez and Dr. House are both taking the

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     stand.
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             MR. PRICHARD: So right now you're telling us that
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     Gonzalez will go before House?
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             MR. LOW: That's my understanding.
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             MR. PRICHARD:
                            It's your intention to close with
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    House?
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                       I need to go call her, but that's my
             MR. LOW:
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    understanding.
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             MR. RAMOS: It depends on her scheduling to a great
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    extent.
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             MS. PEREZ: I'm sorry. Are you saying you're not
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    calling -- you may not call Kennedy at all?
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        And the only reason I ask, Your Honor, is because we have
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     some affirmative deposition designations for him. And we'd
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     like to play those if, in fact, they're not going to call him
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     live. Our understanding was that they were --
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              THE COURT: We're not getting to that tomorrow anyway.
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             MR. LOW: Right.
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             MS. PEREZ: Thank you, Your Honor.
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             MR. LOW: And we'll try -- we're just trying to keep
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    with our projection for Your Honor so that --
22.
             MR. PRICHARD: Just let us know.
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             MR. LOW: Of course. We just don't want to drag
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     this --
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                          I had not finally ruled on Sublett. You
              THE COURT:
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may not call him anyway. I did have a couple of questions on
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     Sublett. Was he designated as an expert?
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             MR. LOW: Not by us.
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             MS. PEREZ: He was designated as an expert by us, Your
 5
    Honor.
 6
                         I'm sorry?
             THE COURT:
 7
             MS. PEREZ:
                         He was designated as an expert by us.
8
             THE COURT:
                         If you call him?
 9
             MS. PEREZ: We have some affirmative deposition
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     designation testimony for him.
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              THE COURT: Okay. That's what I wasn't sure in ruling
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    on some of those objections. And then --
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                       I apologize, Your Honor. And that was that
             MR. LOW:
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            It feels like it's been a month ago. But when we were
     issue.
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     arguing whether or not he was -- because he was designated
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     after his deposition, that's that whole argument.
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              THE COURT: If they -- if they call him, that may
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     change what's designated anyway, I guess.
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             MR. LOW:
                       Right. In terms of -- I think we both had
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     so many designations, I just figured --
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             THE COURT:
                         T know.
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             MR. LOW: We can try and whittle down our cross
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    designations for them. That way it's, you know, directly
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     responsive.
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              THE COURT: Okay. All right. Well, I'll get to that
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later then.
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              MR. LOW: Okay.
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                          I'm not going to try to finish ruling on
              THE COURT:
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     Sublett then until I see what -- unless you're going to --
 5
     you're not going to -- you've got enough to play of what I've
 6
     already ruled on Sublett anyway.
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              MR. LOW: Right. And so we won't, just to make it
8
    cleaner.
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              THE COURT: All right. What else do I need to do
10
    today?
11
                        I think that's all.
              MR. LOW:
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              THE COURT: Okay. Then I need --
13
                             Take your wife to dinner.
              MR. PRICHARD:
14
                               I need to talk to defendants then
              THE COURT:
                         No.
15
     about order. I do appreciate what y'all filed ex parte about
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     your depositions. I do need to talk to y'all ex parte.
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     after today, it won't be ex parte. But for your order of depos
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     for me to start looking at, I need to talk to y'all. And then
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     after they rest, I won't do it ex parte. But for now, I'll do
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     it ex parte.
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              MR. LOW:
                        Thank you, Your Honor.
22.
              THE COURT:
                          Okay.
23
         (At the bench off the record)
24
         (Open court)
25
              THE COURT: Now, I actually had ruled on those Sublett
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objections that I did rule on -- the one day. I hadn't ruled
 1
 2
     on the second day. The one day. I actually signed that Friday
 3
     night before I left. So I don't think it was processed until
 4
    this morning.
 5
        But I did not know about those Saturday withdrawals at the
 6
    time of that ruling, for what that's worth. So I don't know
 7
    how that affects anything.
8
              MR. BENNETT: We might not have withdrawn had we seen
 9
     the order first.
10
             MS. PEREZ: We were trying to read the crystal ball
     and cut down some of the work for the Court, Your Honor.
11
12
                          It's too late.
              THE COURT:
13
             MR. LOW: And we would like to do the same. For any
14
     of their depo designations, we're going to try and do the same,
15
     just because we understand you got -- there's way too much.
16
              THE COURT:
                          Okay.
17
             MR. LOW: And so we'll go try and do that tonight or
18
    tomorrow.
19
              THE COURT: Good.
20
             MR. LOW: And as far as what was cut, it's fine with
21
         I think we were cutting it anyways.
22.
              THE COURT:
                         Okay. Good.
23
             MR. LOW:
                        Thank you.
24
              THE COURT:
                          I'll see y'all tomorrow.
25
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 2
         (Overnight recess)
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 5
                                   -000-
         I certify that the foregoing is a correct transcript from
 6
 7
     the record of proceedings in the above-entitled matter. I
     further certify that the transcript fees and format comply with
 8
 9
     those prescribed by the Court and the Judicial Conference of
10
     the United States.
11
12
     Date: 3/12/2018
                             /s/ Gigi Simcox
                             United States Court Reporter
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